#### **COLLECTIVE AGREEMENT**

#### **BETWEEN**

## CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

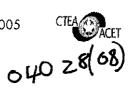
AND

#### **BELL CANADA**

CLERICAL AND ASSOCIATED EMPLOYEES



EFFECTIVE JULY18, 2005



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#### **COLLECTIVE AGREEMENT**

THIS AGREEMENT is made in duplicate this 18<sup>th</sup> day of July2005 BETWEEN:

CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION, the duly certified bargaining agent, hereinafter referred to as the "Association",

OF THE FIRST PART:

-and-

BELL CANADA, hereinafter called the "Company",

OF THE SECOND PART.

WHEREAS, by notice dated the 24<sup>th</sup> day of January, 2005 the Association requested the Company to enter into negotiations with a view to the completion of a collective agreement, replacing the Collective Agreement dated the 17<sup>th</sup> day of June, 2002:

- (a) To establish the rates of pay, hours of work and other working conditions for such of the employees as are employed in any of the occupations listed in Appendix A
- (b) To establish a procedure for final settlement without

stoppage of work, on application of either party, of differences concerning the interpretation, application, administration or alleged violation of any of the provisions of this Agreement; and

WHEREAS, in pursuance of the above request, negotiations between the parties in good faith have resulted in this Collective Agreement;

NOW THEREFORE, this Agreement witnesseth that the parties hereto agree **as** follows:

## ARTICLE 1 APPLICATION

- **1.01** The Company agrees to recognize the Association as the **sole** collective bargaining agent for employees covered by this Agreement.
- **1.02** Where the Company adds a new occupation to the bargaining unit, Appendix A shall be deemed to be amended to include that new occupation upon notification to the Association

## ARTICLE 2 DISCRIMINATION

- **2.01** The Company will not discriminate against an employee because of membership in the Association or activity authorized herein on behalf of the Association.
- **2.02** The Company and the Association agree that they will not threaten, intimidate or unlawfully discriminate against an employee for reasons of that employee's pregnancy, race, national or ethnic origin, colour, religion, age, sex, sexual orientation, marital status, disability, political affiliation with a legitimate political party, conviction for which a pardon has been granted or for exercising any rights under this Collective Agreement. Furthermore, the Company and the Association are committed to working together to ensure a workplace which is free from all harassment.
- **2.03** Use in this Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

## ARTICLE 3 DEFINITIONS

**3.01** For purposes of this Agreement,



- (a) "Employee" means a person employed in Bell Canada, to do work in any of the occupations listed in Appendix A, but does not include a person who:
  - (1) is employed in a confidential capacity in matters relating to industrial relations, or
  - (2) is employed as an occasional employee, or
  - (3) exercises management functions.
- (b) "Regular Employee" means an employee whose employment is reasonably expected to continue longer than one (1) year, although such employment may be terminated earlier by action on the part of the Company or the employee.
- (c) "Temporary Employee" means a Part-time employee who is engaged on the understanding that the period of employment is not expected to exceed three (3) years.

The working conditions outlined in Appendix E apply to a Temporary employee with less than six (6) months of net credited service.

(d) "Full-time Employee" means an employee who is normally required to work the basic hours of work.

- (e) "Part-time Employee" means an employee who is normally required to work less than the basic hours of work.
- (f) "Occasional Employee" means a person who is engaged on the understanding that the period of employment will not exceed 45 days in a calendar year.
- (g) "Probationary Employee" means an employee who has worked less than 130 days or who has less than 12 months of net credited service. When the first of these two (2) terms is completed, the employee will no longer be considered a probationary employee.
- (h) "Basic Hours of Work" means the basic hours of work per day and the basic days of work per week as provided in Article 24 for Full-time employees.
- (i) "Scheduled Work Week" means the scheduled tours of duty comprising the basic hours of work for the week.
- (j) "Tour of Duty" means the period of time, not exceeding the basic hours of work per day, which an employee is scheduled to work on any day, and of which she has been advised in advance.

- (k) "Half Tour" means one-half the duration of a tour of duty.
- (I) "Day Period" means the period of time between 6:00 AM. and 7:00 P.M. on any day of the week.
- (m) "Off-normal Period" means the **period** of time between 7:00 P.M. of one day and 6:00 A.M. of the following day.
- (n) "Day Tour" means a tour of duty all of which falls within the Day Period.
- (o) "Off-normal Tour" means a tour of duty all or a portion of which falls within the Off-Normal Period.
- (p) "Representative" means an employee who has been elected to represent a group of employees, and whose election as such has been certified by the Association to the Company.
- (q) "Headquarters" means a locality listed in Appendix B in or from which an employee normally works.

## ARTICLE 4 DEDUCTION OF REGULAR DUES

- **4.01** Subject to the provisions of this Article, the Company will, in each pay period, deduct an amount equivalent to the regular Association dues from the pay of all employees in the bargaining unit.
- **4.02** Where an employee does not have sufficient earnings in respect of any pay period to permit deductions, the Company shall not be obligated to make such deductions from subsequent earnings.
- **4.03** The Company will cease making such deductions when an employee is assigned to a position not covered by an Agreement with the Association, with the exception of employees who are assigned to an acting or temporary management position for three (3) months or less.
- **4.04** The amount of regular Association dues shall be such amount as may from time to time be certified to the Company, in a form approved by the Company, by an Officer of the Association.
- **4.05** Regular Association dues means the dues established as the dues payable and shall not include any initiation **fee**, insurance premium or special levy.

- **4.06** As soon as possible after the end of each pay period, the Company will remit to the Treasurer of the Association, by wire transfer, the amount **so** deducted.
- **4.07** The Association agrees to indemnify and save the Company harmless against any claim or liability arising out of the application of this Article.

## ARTICLE 5 EMPLOYEE AND ASSOCIATION INFORMATION

#### **Employee information**

**5.01** The Company agrees to supply each employee with a copy of this Agreement.

#### **Association Information**

**5.02** The Company agrees to send, on September 15<sup>th</sup> of each year, to designated Officers of the CTEA, a list of Company e-mail addresses as shown on Company records of all employees in the bargaining unit.

#### ARTICLE 6

#### NOTIFICATION TO ASSOCIATION

- **6.01** The Company agrees to supply at the end of each pay period, to designated Officers of the Association, the names and relevant information supporting the deduction of Association dues for all employees who were eligible for membership in the Association at any time during the period for which the information is supplied. The Company will also provide any additional information mutually agreed to by the parties and listed in applicable Company practices.
- **6.02** The Company agrees to advise the Representative concerned when an employee is hired, transferred, reclassified, or promoted to a management position. Such advice will be given to the Representative at the time the employee is informed or immediately thereafter.
- **6.03** (a) Subject to the provisions of Section 6.04, the Company agrees to give as much prior notice as circumstances permit to the Representative of the employee concerned of any contemplated written reprimand or written warning, dismissal, suspension or demotion.
- (b) When a meeting is conducted to announce a disciplinary measure as described in Section 15.01 to an employee, it is agreed that the Representative of the Association may attend the meeting, where the employee

concerned consents.

**6.04** Where the Company deems it necessary to take immediate action in dismissing, suspending or demoting any employee, the Company shall thereafter immediately advise and review the case with the Representative of the employee concerned.

## ARTICLE 7 EMPLOYEE REPRESENTATIVES

- **7.01** The number of Representatives shall not exceed 425. The Association agrees *to* notify the Company in writing of the name of each Representative and of the Company operating unit in which she acts as a Representative. A Representative shall not act as such during working time until the Company has been notified in writing of her election.
- **7.02 Before** changing the status of any Representative who is to continue in the Company's employ, so as to render her ineligible to represent her voting unit, such Representative shall be allowed reasonable time to transfer her duties as a Representative to her successor.

## ARTICLE 8 TIME ALLOWANCE

#### **8.01** The Company agrees that:

- (a) An employee who has, or believes she has a grievance may confer with her Representative or with management during her scheduled working hours, without deduction of the time so occupied in the computation of the time worked for the Company, and without deduction of wages in respect thereof; provided, however, that each employee must arrange with her immediate manager, subject to service requirements, for all time off the job required for the above purposes.
- (b) A Representative may discuss a grievance with a grievor or with management, or attend meetings with representatives of the Company on behalf of the Association, during her scheduled working hours, without deduction of the time so occupied in the computation of the time worked for the Company, and without deduction of wages in respect thereof; provided, however, that the Representative must arrange with her immediate manager, subject to service requirements, for all time off the job required for the above purposes.

- **8.02** (a) A District President of the Association may attend pre-bargaining meetings held by the Association to prepare for bargaining with the Company, without deduction of the time so occupied in the computation of the time worked for the Company, and without deduction of wages in respect thereof, up to a maximum of five (5) days from her regularly scheduled tours of duty, provided that the Company is given the name of the District President at least two (2) weeks before the date the time off is to begin.
- **(b)** It is agreed that the total of all such prebargaining time off for all District Presidents calculated together shall not exceed **270** days.
- **8.03** An authorized bargaining Representative of the Association may have time off from work during her scheduled working hours for purposes of bargaining, without deduction of the time so occupied in the computation of the time worked for the Company, and without deduction of wages in respect thereof; provided that such time is actually devoted to collective bargaining with management, but only until the expiry date of this Collective Agreement.
- **8.04** (a) Representatives may, without deduction of the time so occupied in the computation of the time worked for the Company, attend to other business of the Association during scheduled working hours, provided that each

Representative must arrange with her immediate manager, subject to service requirements, for all time off the job, not to exceed 30 consecutive calendar days, required for the above purpose and providing such business is concerned with the bargaining unit covered by this Agreement. All time off so required will be granted as time off without pay; however

- (b) The Company will pay the Representative, on behalf of the Association, at her basic rate of pay for ail time off without pay to attend to other business of the Association. Any amount **so** paid by the Company will be billed to the Association, which shall remit that amount to the Company within 30 days of receipt of the bill;
- (c) Requests for time off without pay to attend to other business of the Association, in excess of five (5) days, must be submitted to the Representative's immediate manager at least 21 days prior to the date requested for the commencement of the time off without pay.

## ARTICLE 9 MEETINGS

**9.01** Meetings between the authorized bargaining Representatives of the Association and the designated bargaining Representatives of the Companyshall be held as

required, on reasonable notice by either party.

**9.02** At such meetings, the number of persons shall not exceed seven (7) for the Company and seven (7) for the Association. Any increase to the number of persons at the bargaining table shall be by mutual agreement between the parties.

## ARTICLE 10 BARGAINING PROCEDURE

- **10.01** All negotiations with a view to the completion of a collective agreement or to effecting changes or modifications in this Agreement shall be conducted between the authorized bargaining Representatives of the Association on the one hand and the designated bargaining Representatives of the Company on the other.
- **10.02** No agreement resulting from collective bargaining as herein provided shall be deemed to have been concluded until it is reduced to writing and signed by the authorized bargaining Representatives of the Association and by the designated bargaining Representatives of the Company, and an agreement **so** signed shall take effect as and from the effective date specified therein.

## ARTICLE 11 EXPENSES

**11.01** Each party shall bear the expenses incurred by its own representatives in attending meetings or proceedings contemplated by this Agreement, and all joint expenses incurred in respect of such meetings and proceedings shall be borne by the parties in equal shares.

## ARTICLE 12 MANAGEMENT RIGHTS

**12.01** The Company has the exclusive right and power to manage its operations in all respects and in accordance with its commitments and responsibilities to the public, to conduct its business efficiently and to direct the working forces and, without limiting the generality of the foregoing, it has the exclusive right and power to hire, promote, transfer, demote or lay-off employees, and to suspend, discharge or otherwise discipline employees. The Company agrees that any exercise of these rights and powers shall not contravene the provisions of this Agreement.

#### ARTICLE 13

#### **HEALTH AND SAFETY**

- **13.01** Both parties to this Agreement acknowledge their common concern for maintaining a healthy and safe working environment.
- **13.02** The Company accepts the responsibility of making adequate and reasonable provisions for the health and safety of employees during their working hours. The Company will welcome suggestions by the Association regarding the health and safety of employees.
- **13.03** It is the employee's responsibility, subject to Company regulations and practices, to take all reasonable and necessary measures to ensure her safety; no employee is required to work in dangerous conditions or to **use** dangerous equipment.

#### **Health and Safety Committees**

- **13.04** (a) The Corporate Health and Safety Committee is composed of one (1) CTEA Representative designated by the Association and one (1) representative of the Company.
- (b) The Corporate Health and Safety Committee will be responsible for establishing its own rules and procedures, as well as the rules and procedures of the Local Health and

Safety Committees, their scope of responsibility, frequency of meetings and any other similar matter.

- **13.05** The Local Health and Safety Committees are composed in equal numbers of employees and managers of the Company.
- **13.06** Except for the number of Committees and the frequency of meetings, the rules for both the Corporate Health and Safety Committee and the Local Health and Safety Committees, as referred to in Subsection **13.04** (b) shall mean the powers and obligations of Work Place Health and Safety Committees found in Part II of the Canada Labour Code.
- **13.07** It is clearly understood that relevant health and safety issues which have implications that transcend local concerns will be referred to the Corporate Health and Safety Committee together with any documentation dealing with these issues.

# ARTICLE 14 LEAVE FOR EMPLOYEES WITH CHILD CARE RESPONSIBILITIES

**14.01** An employee who has completed six (6) consecutive months of continuous employment with the Company shall

be granted child care or adoption leave, without pay, under the conditions of eligibility set forth in the applicable Company practices currently in effect, or as amended from time to time following consultation with the Association.

**14.02** In addition, a Regular employee who has completed six (6) consecutive months of continuous employment with the Company and who meets the conditions of eligibility contained in the applicable Company practices, shall receive an allowance under the Supplemental Allowance Plan in accordance with these same practices.

## ARTICLE 15 DISCIPLINE

- **15.01** No employee shall be given a written reprimand or a written warning, be suspended, dismissed or demoted for disciplinary reasons except for just cause.
- **15.02** All disciplinary measures referred to in Section 15.01, shall be removed from an employee's record no later than two (2) years, after they have been imposed.
- **15.03** Notwithstanding Section 15.01, the Company retains the right to terminate the employment of a probationary employee who is found by the Company to be unsuitable.

## ARTICLE 16 GRIEVANCES

- **16.01** (a) The parties to this Agreement are committed to promptly resolving any differences between the Association and the employees it represents and the immediate manager. The parties agree that the employee's Representative, or a Representative designated by the Association, and the manager of the employee should try to resolve the differences prior to a grievance being filed in accordance with the provisions of this Article. The employee concerned may attend this meeting, if she **so** desires.
- (b) Grievances of an individual employee or groups of employees shall be handled by the Association at the request of the employee or employees, and shall be processed in accordance with Sections 16.03 to 16.16 inclusive. Each grievance shall be presented to the Company within 42 calendar days from the occurrence on which such grievance is based.
- **16.02** All grievances shall be submitted in writing on a standard grievance form agreed to by the parties, and shall include:
- (i) the grievor's name and occupation,
- (ii) the date of the event giving rise to the grievance,

- (iii) the nature of the grievance,
- (iv) the remedy sought from the Company,
- (v) identification of the Article(s) allegedly violated, unless the grievance relates to a matter not covered by this Agreement.

#### individual and Group Grievances

#### Step 1

**16.03** Where a grievance is handled by the Association at the request of the employee(s), the Representative of the employee(s) or a Representative designated by the Association, shall attempt to settle the grievance with the Contribution Path (CP3) manager having jurisdiction over the grievor(s) or another designated manager. The manager shall have seven (7) calendar days following the presentation of the grievance in which to render a decision orally. The manager shall sign the grievance and enter the date a decision was rendered.

### Step 2

**16.04** Where a grievance has not been settled at Step 1, it shall be submitted by the District President or a Representative designated by the Association to the CP4

manager having jurisdiction over the grievor(s), or his designate, within 21 calendar days of the disposition of the matter at Step 1. The manager shall have 21 calendar days following the presentation of the grievance in which to render a decision. The manager shall present the reasons for his decision in writing to the Association.

### Step 3

- **16.05** (a) (1) Where a grievance concerning the interpretation, administration, application or alleged violation of a provision of the Agreement has not been settled at Step 2, the grievance shall, if so desired by the Association, be discussed at a meeting of the Grievance Committee. Each party will designate its representatives on this Committee.
- (2) Notice requesting a meeting of the Grievance Committee shall be given by the Association to the Director of industrial Relations, or to his designate, within the 42 calendar days following disposition of the matter at Step 2. The Company members of the Grievance Committee shall have 42 calendar days following presentation of the grievance in which to render a decision. The Grievance Committee shall present the reasons for its decision in writing to the Association.
  - (b) (1) Where a grievance, other than one

described in Subsection 16.05 (a) (1), has not been settled at Step 2, it shall, if so desired by the Association, be submitted by a Representative designated by the Association, to the CP5 manager or his equivalent, within 42 calendar days of the disposition of the matter at Step 2. The CP5 manager, or his equivalent, shall have 42 calendar days following presentation of the grievance in which to render a decision

- (2) The CP5 manager, or his equivalent shall present the reasons for his decision in writing to the Association. This shall constitute the final resolution of any grievance submitted under Subsection 16.05 (b) (1).
- **16.06** Where within a Department a level of management mentioned in this Article does not exist, the Representative designated by the Association will present the grievance at the next step of the grievance procedure. Under no circumstances shall a grievance be submitted to a manager at a level higher than that of a *CP5* manager.

#### Dismissal

**16.07** In the case of a dismissal, the matter may be referred directly to Step 2 of the grievance procedure as provided in Section **16.04**. In such a case, the grievance shall be presented within **42** calendar days from the occurrence on which such grievance is based.

### Disability Benefits

**16.08** In the case of a refusal of disability benefits, or in the case of a suspension of disability benefits, the matter will be referred directly to Step 2 of the grievance procedure as provided in Section 16.04. In such a case, the grievance shall **be** presented within 42 calendar days from the occurrence on which such grievance is based.

### **Policy Grievances**

**16.09** If the interests of the Association as a party to this Agreement are affected by the Company's interpretation, administration, application or alleged violation of any provision of this Agreement, the Association may file a grievance directly to the **CP4** manager involved. Such grievance shall be identified as a Policy Grievance and shall be submitted by the District President from that district and signed on behalf of the Association. That manager shall have **21** calendar days following the presentation of the grievance in which to render a decision. The manager shall present the reasons for his decision in writing to the Association.

A Policy Grievance may also be submitted in accordance with the provisions of Subsection 16.10 (b) where it concerns a matter of broader application than a district.

- **16.10** (a) If a Policy Grievance has not been settled as provided under the provisions of Section 16.09, it shall be submitted by an Officer of the Association to the CP5 manager, or equivalent, within 42 calendar days of the disposition of the matter under Section 16.09. That manager shall have 42 calendar days following the presentation of the grievance in which *to* render a decision. The manager shall present the reasons for his decision in writing to the Association.
- (b) A Policy Grievance of broader application than a district may be signed and submitted by an Officer of the Association directly to the CP5 manager, or equivalent. That manager shall have 42 calendar days following the presentation of the grievance in which to render a decision. The manager shall present the reasons for his decision in writing to the Association.
- **16.11** Where a Policy Grievance has not been settled as provided under the provisions of Section 16.10, the grievance shall **be** processed in accordance with the provisions of Subsection 16.05 (a).
- **16.12** The Company may file a grievance at Step 3 of the grievance procedure. Such grievance shall be filed by the Director of Industrial Relations, or by his designate. For purposes of Company grievances, the provisions of Section 16.05 will be read and construed with necessary changes.

#### **Time limits**

- **16.13** Any grievance not presented or processed by the Association in conformity with the mandatory time limits prescribed in this Article shall be deemed to have been abandoned and cannot be continued or reopened.
- **16.14** If the Company fails to respond or if the grievance is not settled within these time limits, the grievance may be processed immediately to the next step.
- **16.15** Time limits may be extended only by mutual consent, in writing.

#### General

- **16.16** Where a grievance is being handled by a Representative of the Association, the Company will not endeavour to settle the difference with the employee involved without prior notice to the Representative. Where, after such notice, an interview between the employee and management is to take place, the employee shall have the right to be accompanied by a Representative. No such grievance will be deemed to have been settled without the concurrence of the employee's Representative.
- **16.17** The right of an individual employee or groups of employees to settle their grievances personally with the

management of the Company through the regular supervisory channels, up to and including the CP5 manager, or equivalent, is not restricted by this Agreement, except where such grievance is being handled, or has been handled, by the Association.

## ARTICLE 17 ARBITRATION

17.01 Wherever a difference relating to the interpretation, application, administration or alleged violation of this Agreement arises between the Association and the Company, there shall be no stoppage of work and either party may, after exhausting the grievance procedure established by this Agreement, institute arbitration proceedings within 42 calendar days after the disposition of the matter by the Company, in accordance with Subsection 16.05 (a), but no later, in the manner set forth below, to have the difference in question determined. It is expressly agreed that the right to arbitration does not extend to any matters other than those concerning the interpretation, application, administration or alleged violation of this Agreement.

**17.02** In the event that it becomes necessary to submit any matters to arbitration, the parties will endeavour in each instance to agree upon and appoint a single arbitrator

within 10 calendar days after the service by either party upon the other of written notice to arbitrate. If the parties fail to agree upon the appointment of an arbitrator, application may be made by either party, on written notice to the other, to the Minister of Labour for Canada, to appoint as arbitrator a person knowledgeable and experienced in the interpretation of written collective agreements.

- **17.03** The arbitrator shall not have any power to alter or change any of the provisions of this Agreement, or to substitute any new provisions for any existing provisions thereof, and in reaching his decision he shall be bound by the terms and provisions of this Agreement.
- **17.04** The arbitrator shall, before the hearing, require the representatives of the parties to attend before him to define the question of interpretation, application, administration or alleged violation to be arbitrated and to establish the procedure to **be** followed at the hearing. All steps in connection with the arbitration shall be taken as expeditiously as possible.
- 17.05 The parties shall each bear one-half of the fees and expenses of the arbitrator and of any clerk or stenographer whom he may require and, except as aforesaid, each party shall bear all expenses incurred by it whether of witnesses, the attendance of witnesses and representatives, exhibits or

otherwise.

**17.06** The decision of the arbitrator shall be final and binding on the parties, but such decision shall not have retroactive effect prior to the date of the occurrence on which the grievance is based.

### ARTICLE 18 FORCE ADJUSTMENT

- **18.01** Where any condition arises which reduces the work load to the extent that a general program of lay-offs or spreading the work is contemplated, the Company shall endeavour to reach an agreement with the Association as to whether a plan of part-timing, lay-offs or a combination of the two shall be put into effect.
- **18.02** In the event that an agreement as to a plan cannot be reached within a period of **30** days after the matter has been submitted to the Association, the Company may proceed on a plan of part-timing to the extent it deems necessary.
- **18.03** It is expressly understood, however, that if the Company proceeds on a plan of part-timing at the expiration of the **30** day period or later as prescribed in this Article, negotiations toward an agreement relating to a force

adjustment plan shall be resumed at any time at the request of either party. Similarly, after agreement has been reached as to a plan of force adjustment, either party may resume negotiations at any time in an effort to obtain agreement upon modifications of the plan then in effect.

# ARTICLE 19 TECHNOLOGICAL CHANGE

19.01 The parties agree that they will continue the system of consultation in force since 1953 in order to assist employees affected by any technological change to adjust to the effects thereof and that, therefore, Sections 52, 54 and 55 of the Canada Labour Code shall not apply during the term of this Agreement.

## ARTICLE 20 RATES OF PAY

**20.01** The parties agree that the Profile Plan of job evaluation affords an acceptable method for establishing the relative worth of Clerical and Associated occupations. Clerical and Associated occupations shall be jointly rated by the Company and the Association in accordance with the Profile Plan

- **20.02** The basic rates of pay corresponding to the salary groups into which Clerical and Associated occupations listed in Appendix A are classified, are set forth in Appendix C. The basic rates of pay for clerical and associated occupations other than those listed in Appendix A shall be determined by the Company after review with the Profile joint Committee.
- **20.03** The rates of pay for employees who work less than the basic hours per week shall not be less than the **pro** rata proportion of the rates of pay hereby established.

# ARTICLE 21 WAGE ADMINISTRATION

#### Wage Increases

- **21.01** Except as otherwise provided in Appendix C of this Agreement, the time interval from one step to the next on the salary groups shall be 12 months.
- **21.02** The time interval shall begin, for an employee who is engaged or re-engaged:
- (a) between the first and fifteenth day of a month inclusiveon the first day of that month,

- (b) on or after the sixteenth day of a month on the first day of the following month.
- 21.03 Wage increases shall be granted on the basis of satisfactory performance as determined by the Company, and may be granted at intervals specified in the salary groups in Appendix C, or be deferred for a period determined by the Company. Where an increase is deferred, the employee concerned and the Representative of the Association shall be informed of the reasons for such action. Increases and decreases in the basic rates of pay shall not be made effective while an employee is absent due to leave, accident, sickness or quarantine.
- **21.04** The effective day for an increase shall be the first day of the bi-weekly pay period closest to the first day of the month.

#### **Promotional Pay Treatment**

**21.05** Where an employee is promoted, the rate of pay on promotion shall be the rate on the salary group of the new job which grants the closest higher rate. The months accumulated since the last scheduled increase prior to promotion shall be credited to the employee on the salary group of the new job. However, the number of months **so** accumulated is limited to the time interval to reach the next step of the salary group as outlined in Appendix C of this

Agreement. For employees at top step of their current salary group, the next scheduled increase will take place on their Net Credited Service (NCS) anniversary.

### **Temporary Work Assignments**

**21.06** Where an employee is temporarily assigned to a job in a higher salary group for one (1) week or longer, pay treatment for the period of such temporary assignment shall be in accordance with Section 21.05.

### Higher Rates of Pay

**21.07** Under certain conditions, of which the Association shall be notified, higher rates than those called for by the salary groups filed with this Agreement may be paid by the Company to individual employees, where in the Company's judgment such rates are appropriate.

#### **Pay Days**

**21.08** An employee shall be paid through direct deposit every alternate Friday an amount including her basic rate of pay, pay for overtime worked and other additions in pay for the two-week (2) period ending the Saturday previous to the pay day. Pay will be adjusted for unpaid absences which occurred during such two-week (2) period.

## ARTICLE 22 DIFFERENTIAL AND PREMIUM PAY

#### Differential for Work in Off-Normal Period

- **22.01** (a) Where an employee is required to work an off-normal tour, she shall be paid a differential of **60** cents for each hour, or part thereof, which falls within the off-normal period.
- (b) In addition to the payment received under Subsection 22.01 (a), an employee shall be paid an amount of 60 cents for each hour, or part thereof, worked between 12:01 A.M. and 5:59 A.M. on any day.

#### 22.02 A differential shall not be paid for:

- (a) the period for which an employee is being paid on an overtime basis,
- (b) paid absence from duty.

### Premium Pay for Change in Tour of Duty

**22.03** (a) If an employee is given **less** than six (6) days notice of a change in her tour of duty, she shall, except as otherwise provided in Sections **22.04** and **22.05**, be paid one-half time extra for time worked outside the tour of duty previously scheduled for the day, but only for the number of

days by which the notice given is short of the six (6) day notice requirement.

- (b) If a Part-time employee is given less than six (6) days notice of a requirement to work a tour of duty in addition to her scheduled work week, she shall be paid one-half time extra for such tour of duty, but only for the number of days by which the notice given is short of the six (6) day notice requirement.
- (c) If a Part-time employee has not been given 48 hours notice of the cancellation or reduction of her scheduled hours on any day, she shall be paid at her basic rate of pay, for half of the number of hours so scheduled for that day but cancelled by management.
- **22.04** Where the change in tour is made at the employee's request, she shall be paid on a straight time basis.
- **22.05** Where the change in tour is made in accordance with Section **24.05**, no premium shall apply for the change in tour.

### **Premium Pay for Consecutive Saturdays Worked**

**22.06** An employee who is scheduled to work five (5) days per week, or ten (10) days over a two (2) week period, and who, at the direction of the Company, works at least

one-half day (3 ¾ hours) on each of successive Saturdays, shall, except as otherwise provided in Section 22.07, be paid one-half time extra for the time worked between midnight Friday and midnight Saturday on the second and subsequent consecutive Saturdays so worked.

**22.07** This premium shall not be included in wage payments for paid absence from duty, or for any time for which an employee is receiving a rate of pay which, exclusive of tour differentials, is higher than her basic rate of pay.

### **Sunday Premium Pay**

- **22.08** An employee who is required to work a scheduled tour, any period of which falls between midnight Saturday and midnight Sunday, shall be paid Sunday Premium Pay. Sunday Premium Pay is one-half time extra for the time worked in this period except that where the employee has not been given 48 hours notice of such work she shall be paid double time for all time worked up to the basic hours of work for that day.
- **22.09** This premium shall not be included in wage payments for paid absence from duty, or for any time for which an employee is receiving a rate of pay which, exclusive of the differentials provided in Section 22.01, and the special compensation provided in Section 22.10, is

higher than her basic rate of pay.

# Christmas Eve and New Year's Eve - Special Compensation

**22.10** Where an employee is required to work on Christmas Eve or New Year's Eve, she shall be paid straight time extra for time worked between the hours of **6:00 P.M.** and **12:00** Midnight.

## ARTICLE 23 SENIORITY

- **23.01** The Company recognizes its responsibility to an employee who has a long service record and agrees to give consideration to the length of service of an employee in matters affecting her, to the extent that in its judgment circumstances will permit, having due regard *to* Company operations.
- **23.02** Seniority, for the purposes of this Agreement, shall be determined by the net credited service as shown on the Company records.

## ARTICLE 24 HOURS OF WORK

#### **Full-time Employees**

- **24.01** The basic hours of work per day for a Full-time employee shall be **7** ½ hours.
- **24.02** The basic hours of work per week for a Full-time employee shall be 37 ½ hours on the basis of a five (5) day week. However, the basic hours of work may be distributed over a two-week (2) period on the basis of ten (10) days totalling 75 hours.

#### **Part-time Employees**

**24.03** The hours of work for employees who are scheduled to work for less than the basic hours shall be determined by the Company.

### **Arrangement and Assignment of Tours of Duty**

- **24.04** A tour of duty may be scheduled on any day of the week depending on the requirements of the job.
- **24.05** (a) Where a Full-time employee is required to work on a Sunday, and works her basic hours for that day, whether on a scheduled or non-scheduled basis, such tour

of duty shall be considered as part of her scheduled work week

(b) Where a Part-time employee is required to work on a Sunday, and works a tour of duty on that day, whether on a scheduled or non-scheduled basis, such tour of duty shall be considered as part of her scheduled work week.

For the purpose of this Subsection, "tour of duty" means the period of time, not exceeding the basic hours of work per day, which a Part-time employee is required to work.

- **24.06** The starting and ending times for all tours of duty shall be determined by the Company.
- **24.07** An employee shall be assigned to her tours of duty by the Company to meet service requirements, due consideration being given to the seniority of the employee in the group.

#### **Meal Period**

- **24.08** The meal period for an employee shall not exceed one (1) hour.
- **24.09** A 20 minute meal period shall be counted as time worked where an employee is required to work:

- (a) all or a portion of her regularly scheduled tour of duty in an off-normal period, **or**
- (b) in the day period on Sunday, if Sunday is included in her scheduled work week. or
- (c) in the day period on a holiday, if the holiday is included in her scheduled work week.

## ARTICLE 25 OVERTIME

# Overtime Payments, Full-time and Part-time Employees

- **25.01** For a Full-time employee overtime means the time worked:
- (a) in addition to 7 Vi hours of work on any day, or
- (b) on a day outside her scheduled work week.
- **25.02** For a Full-time employee payment for overtime work shall **be** made:
- (a) at the employee's hourly rate multiplied by one and one-half (1 Vi) times the hours worked;

- (b) for overtime worked in excess of four (4) hours in one (1) week, at the employee's hourly rate multiplied by two (2) times the excess hours worked.
- **25.03** A Part-time employee shall be paid on a straight time basis for all time worked:
- (a) on any given day, until she has worked the basic hours of work per day (7 ½ hours), or
- (b) in a given week, until she has worked the basic hours of work per week (37 ½ hours).

Time worked in excess of the basic hours of work specified above shall be paid on an overtime basis.

- **25.04** For a Part-time employee payment for overtime worked shall be made:
- (a) at the employee's hourly rate multiplied by one and one-half (1 %)times the hours worked, or
- (b) at the employee's hourly rate multiplied by two (2) times the hours worked for overtime worked in excess of four (4) hours in one (1) week, provided the employee has worked the basic hours of work for that week.
- **25.05** Where an employee is required to work overtime

which immediately precedes or continues after her tour of duty (continuous), she shall,

(a) except as otherwise provided in Sections 25.02 and 25.04, be paid for the total additional minutes worked in accordance with the following table:

Minutes Worked	Time Paid For		
1 - 5	Nil		
6 - 20	½ hr.		
21 - 30	¾ hr.		
31 - 40	1 hr.		
41 - 50	1¼ hrs.		
51 - 60	1½ hrs.		
61 - 70	1¾ hrs.		
71 - 80	2 hrs.		
81 - 90	2¼ hrs.		
91 -100	2½ hrs.		
etc.	etc.		

and

- (b) where required to work one (1) hour or more of overtime, receive an additional one (1) hour's pay if she has not been given at least one (1) hour's notice of such overtime required.
- **25.06** A meal period shall not be included in the -41-

calculation of overtime but shall not break the continuity of such overtime.

- **25.07** Where an employee is required to work two (2) or more hours of continuous overtime, she shall, during those hours, be granted a paid 15 minute relief period.
- **25.08** (a) Where an employee is required **to** work overtime which does not either immediately precede or continue after her tour of duty (non-continuous), she shall be paid for **the** total additional minutes worked on an overtime basis.
- (b) If the employee has not been given 48 hours notice of such non-continuous overtime work, she shall receive an additional one (1) hour's pay.
- (c) If the amount to which an employee would be entitled under Subsections 25.08 (a) or (b) is less than 3¾ hours pay, she shall receive a payment of 3¾ hours pay.
- **25.09** Notwithstanding the above provisions of this Article, where the Company agrees **to** compensate an employee for overtime hours worked by permitting the employee time off from her scheduled hours of work, such time off shall be banked on the basis of one and one-half (1½) hours for each hour of overtime worked. When taken, such time off shall be paid at the employee's basic rate of pay. Any such compensating time off shall be subject to the limits and

conditions determined by the Company.

## ARTICLE 26 HOLIDAYS

**26.01** The following shall be recognized as Company holidays:

New Year's Day
Good Friday
Easter Monday\*
Victoria Day (National
Patriot's Day in Québec)
National Holiday
(June24<sup>th</sup> - Québec only)
Canada Day (July 1<sup>st</sup>)

Civic Holiday
(Ontario only)
Labour Day
Thanksgiving Day
Christmas Day
Boxing Day
(Dec. 26")

\* When an employee is required to work on Easter Monday, it shall not be considered as a Company holiday for that employee. In such event, the employee shall be granted a "Substitute Holiday". The Substitute Holiday shall be

scheduled, subject to service requirements, on the first or last day of one (1) of the employee's scheduled work weeks during the period from the first Monday following Easter Monday to October 31" in that same calendar year.

- **26.02** National Holiday (Québec only) and Civic Holiday (Ontario only) are substituted respectively for Remembrance Dav.
- **26.03** To meet general custom in a particular community, another holiday may be substituted for any of the recognized Company holidays listed above.
- **26.04** Where a Company holiday falls on a Sunday, the Monday immediately following shall be observed as the holiday.
- **26.05** Where a Company holiday falls on a day Monday to Friday inclusive, it shall be included in the weekly schedule for all employees for that week.
- **26.06** Where a Company holiday falls on a Saturday, it shall be observed on the Friday immediately preceding or the Monday immediately following the holiday, as determined by the Company.
- **26.07** Notwithstanding the provisions of Sections 26.05 and 26.06, the observance of the Boxing Day holiday shall be in accordance with the following:
- (a) Where Boxing Day fails on a Monday, the Tuesday immediately following shall be observed as the holiday.

- (b) Where Boxing Day falls on a day Tuesday to Friday inclusive, it shall be included in the weekly schedule for all employees for that week.
- (c) Where Boxing Day falls on a Saturday, an employee shall be granted the day off with pay on the Monday Immediately following.

### Pay for Work on a Holiday

- **26.08** (a) Where a Full-time employee is required to work on a Company holiday which is included in her scheduled work week, she:
- (i) shall be paid at her basic rate of pay for that day, or
- (ii) may be granted a holiday with pay at a time convenient to the employee and the Company, provided the employee works her basic hours for the day.
- (b) In addition, she shall be paid time and one-half for the time worked between midnight of the day preceding and midnight of the holiday, except for Christmas Day and New Year's Day where she shall be paid double time for the time worked between midnight of the day preceding and midnight of the holiday.
- 26.09 Where a Part-time employee is required to work on

a Company holiday which is included in her scheduled work week, she:

(a) (i) shall be paid the greater of, not to exceed one-fifth of the basic weekly rate of pay:

10% of her earnings, excluding overtime and differential payments, for the pay period immediately preceding the holiday;

or

5% of her earnings, excluding overtime and differential payments, for the two (2) pay periods immediately preceding the holiday;

or

(ii) may be granted a holiday with pay at a time convenient to the employee and the Company;

and in addition,

(b) time and one-half for the time worked between midnight of the day preceding and midnight of the holiday, except for Christmas Day and New Year's Day where she shall be paid double time between midnight of the day preceding and midnight of the holiday. **26.10** If an employee has not been given **48** hours notice of a requirement **to work on** a holiday, she **shall** be paid double time for all time worked up to the basic hours of work for that day, plus one (1) additional hour's pay at straight time.

### Pay for Holiday not Worked

- **26.11** Where an employee is not required to work on a Company holiday which is included in her scheduled work week, she shall be granted the day off with pay, at her basic rate of pay for that day, or if a Part-time employee, the greater of, not to exceed one-fifth of the basic weekly rate **of** pay:
- (a) 10% of her earnings, excluding overtime and differential payments, for the pay period immediately preceding the holiday;

or

(b) 5% of her earnings, excluding overtime and differential payments, for the two (2) pay periods immediately preceding the holiday.

## ARTICLE 27 DAYS OFF WITH PAY

- **27.01** In addition to the holidays provided in Section **26.01**, each employee in the employ of the Company on December 1" shall be granted two (2) days off with pay, on days determined by the Company, at her basic rate of pay for the day, **or** if a Part-time employee, the greater of, not to exceed one-fifth of the basic weekly rate of pay:
- (a) 10% of her earnings, excluding overtime and differential payments, for the pay period immediately preceding the day off with pay;

or

- (b) 5% of her earnings, excluding overtime and differential payments, for the two (2) pay periods immediately preceding the day off with pay.
- **27.02** (a) One **(1)** of these days off with pay will be scheduled during the period from December 1<sup>st</sup> to the 15<sup>th</sup> of Januaryof the following year.
  - (b) (i) One (1) of these days off with pay shall be granted, subject to service requirements, on the first or last day of one (1) of the employee's scheduled

work weeks, during the period from December 1" of the current year to November 30th of the following year;

or

- (ii) Shall be granted on the employee's birthday during the above-mentioned period.
- **27.03** Where an employee cannot be granted a day off with pay in accordance with the provisions of Section 27.02, she shall be paid on the pay following November 30<sup>th</sup>, in lieu of the time off, at her basic rate of pay, or if a Part-time employee, the greater of, not to exceed one-fifth of the basic weekly rate of pay:
- (a) 10% of her earnings, excluding overtime and differential payments, for the pay period immediately preceding the day off with pay;

or

(b) 5% of her earnings, excluding overtime and differential payments, for the two (2) pay periods immediately preceding the day off with pay.

### Personal Days Off With Pay

- **27.04** In addition to the days **off** with pay provided in Section **27.01**, each Full-time employee with five **(5)** years or more of net credited service, will be granted four (4) days off with pay for personal needs, at her basic rate of pay for the day. These personal days off with pay will be granted between lune 1<sup>st</sup> of the current **year** and May 31" of the following year.
- **27.05** These days **off** with pay shall be granted, subject to service requirements.
- **27.06** Two (2) of these personal days off with pay referred to in Section **27.04** may be used each year, as required, for personal emergencies, during the applicable prescribed period.

## ARTICLE 28 VACATIONS

#### NOTE

Notwithstanding the provisions of this Article set out below, an employee's entitlement to vacation with pay for a calendar year during which an employee takes a leave of absence with net credited service, shall be as determined by the terms and conditions of the leave.

**28.01** An employee shall be entitled to vacation with pay in accordance with the following provisions of this Article.

### Entitlement in Year of Engagement or Re-Engagement

**28.02** An employee, in the year she is engaged or reengaged, shall be entitled to one (1) day of vacation with pay for each month of service completed in that calendar year, up to a limit of ten (10) days of vacation with pay.

#### For purposes of this Section:

- (a) For an employee engaged or re-engaged on or before the fifteenth day of the month, service shall be counted from the first day of that month.
- (b) For an employee engaged or re-engaged on or after the sixteenth day of the month, service shall be counted from the first day of the month following.

#### **Entitlement in Subsequent Years**

**28.03** An employee, in the years subsequent to her year of engagement or re-engagement, shall first become entitled to a vacation with pay in accordance with the table below, in the year in which she is to complete the required number of years of service. The same entitlement applies to each

subsequent year, until a higher entitlement is attained as indicated in the table below:

Years of Net Credited <u>Service</u>	Weeks of <u>Vacation</u>	
1	3*	
10	4**	
18	5***	
25	6	

Up to two (2) weeks may be granted in the period Junethrough September inclusively.

**28.04** In this Article, where a calendar week falls in two (2) months, such calendar week shall be considered to be in the month in which the Wednesday of that week falls. This interpretation shall apply in determining the end of April for scheduling under the provisions of Section 28.05 or rescheduling under the provisions of Section 28.11.

28.05 All vacations are for a full calendar year. The

<sup>&</sup>quot;\* Up to three (3) weeks may be granted in the period Junethrough September inclusively.

<sup>\*\*\*</sup> Up to four (4) weeks may be granted in the period Junethrough September inclusively.

vacation for a particular year may be scheduled during the **period of January 1** st of that year to the end of April of the following year, it being understood that vacation entitlement is determined in accordance with net credited service in the year for which the vacation is given.

**28.06** Notwithstanding the provisions of Section 28.03, an employee who accumulates less than a full year of net credited service in a calendar year shall be entitled to a vacation with pay for that calendar year as indicated in the table below:

Full Vacation Entitlement Based on Employee's Net Credited Service	3	4	5	6
	weeks	weeks	weeks	weeks
Number of Days Vacation Entitlement 'or each month during which an employee accumulates 15 or more days of net credited service	1.5	2	2.5	3
	Days	Days	Days	Days
	Per	per	per	per
	month	month	month	month
Maximum Days	15	20	25	30
Vacation for the Year	Days	Days	Days	Days

- **28.07** Where a Company holiday falls on a day of the annual vacation, an employee shall be entitled to an additional day *off* with pay at a time convenient to the employee and the Company.
- 28.08 Vacation schedules shall be prepared each year by the Company with due consideration to seniority, provided that such schedules shall be arranged as to cause, in the judgment of the Company, the least possible interference with efficient performance of the work and customer needs. However, a Regular employee shall be afforded the opportunity to select vacation from the Company's schedule before a Temporary employee. In general, vacations shall commence at the beginning of the calendar week unless the demands of the work make this impossible.
- **28.09** (a) An employee shall not have the right to carry forward all or part of her vacation from one (1) vacation period to another, or to take vacation entitlement applicable to two (2) calendar years consecutively.
- (b) However, where in the judgment of the Company, circumstances permit, having due regard to Company operations, employee requests to take vacation entitlement applicable to two (2) calendar years consecutively may be granted.

- **28.10** "Vacation Period" for the purposes of this Article shall mean the period of January 1 of one year to the end of April of the following year.
- **28.11** Where an employee is taken ill or meets with an accident before leaving work on the last day of work preceding the vacation, and is prevented from taking the vacation, the Company may reschedule the vacation at a later date in the calendar year for which the vacation is given or by the end of April of the following year.
- **28.12** An employee shall be paid during vacation at her basic rate of pay determined in accordance with Company practice; but
- (a) in the year she is engaged or re-engaged, vacation pay shall not be **less** than 4% of her total earnings in the entire period of current service in the calendar year for which the vacation is given;
- (b) in the years subsequent to her year of engagement or re-engagement, vacation pay shall not be less than 2% of her basic pay in the calendar year for which the vacation is given, for each week of vacation,

and in addition.

(i) if the employee has less than six (6) years net credited

service she shall also receive 4% on any difference between her total earnings in the calendar year for which the vacation is given and her basic pay for the calendar year;

or

(ii) if an employee has six (6) or more years net credited service she shall also receive 6% on any difference between her total earnings in the calendar year for which the vacation is given and her basic pay for the calendar year.

### Pay in Lieu of Vacation

- **28.13** An employee shall be entitled to pay in lieu of vacation in accordance with the following Sections.
- **28.14** Where an employee resigns, is laid off, is dismissed or has completed her work, **she** shall be granted pay in lieu of vacation for the current calendar year, calculated in the manner provided in Sections **28.15** to **28.17** inclusive.
- **28.15** An employee, with less than one (I) year's net credited service or in the year she is engaged or re-engaged, shall be granted 4% of her total earnings in the entire period of current service, reduced by the amount of the pay applicable to any part of a vacation taken by the employee

during the same period of service.

**28.16** An employee with one (1) or more years of net credited service in the years subsequent to her year of engagement or re-engagement, shall be granted pay in lieu of vacation in accordance with the following:

	Pay in Lieu of Vacation
	Based on Total Basic Pay
Vacation Entitlement	for the Year
Based on Employee's	to which the
Net Credited Service	Vacation Applies
	<del></del>
3 weeks	6%
4 weeks	8%
5 weeks	10%
6 weeks	12%

and in addition,

 (i) if the employee has less than six (6) years net credited service she shall also receive 4% on any difference between her total earnings in the calendar year for which the vacation is given and her basic pay for the calendar year;

or

(ii) if an employee has six(6) or more years net credited

service she shall also receive 6% on any difference between her total earnings in the calendar year for which the vacation is given and her basic pay for the calendar year.

**28.17** The amount of pay in lieu of vacation to be granted in accordance with Section **28.16** shall be reduced by the amount of the pay applicable to any part of a vacation for the current calendar year taken by the employee before she left the Company's service.

# ARTICLE 29 SICKNESS ABSENCE

# Absence Due to Sickness or Quarantine Prior to the Eighth Full Calendar Day of Absence

- **29,01** An employee having six (6) months net credited service, or more, who is absent on account of sickness or quarantine, shall be paid for continuous absence prior to the eighth full calendar day of such absence, as follows:
- (a) An employee with six (6) months but less than two (2) years net credited service shall be paid for that part of the absence in excess of four (4) consecutive half tours.
- (b) An employee with two (2) but less than four (4) years

net credited service shall be paid for that part of the absence in excess of two (2) consecutive half tours.

- (c) In the determination of pay treatment in Subsections 29.01 (a) and (b), a return to work not exceeding two (2) half tours shall not be considered to have interrupted the continuity of the absence, nor the consecutiveness of the half tours of absence. However, for purposes of determining the eighth full calendar day of absence, any return to work shall interrupt the continuity of an absence.
- (d) An employee with four (4) or more years net credited service shall be paid for the full absence.
- (e) An employee is not entitled to any pay or other benefit provided under this Article for any day in which she is in receipt of, or entitled to, any pay or other benefit under any other provision of this Agreement.

# Absence Due to Sickness or Quarantine on or after the Eighth Full Calendar Day of Absence

**29.02** Upon the eighth full calendar day of an absence covered under Section 29.01, such an absence shall be treated in accordance with applicable Company practices currently in effect, or as amended from time to time following notification to the Association.

# ARTICLE 30 BEREAVEMENT LEAVE

- **30.01** An employee shall be granted, in the event of the death of her spouse, common-law partner, or child, bereavement leave of up to five (5) days with pay from her scheduled tours of duty that occur during the five (5) days immediately following the day of death. The term common-law partner includes same-sex partner.
- **30.02** An employee shall be granted bereavement leave of up to three (3) days with pay from her scheduled tours of duty that occur during the five (5) days immediately following the day of death, in the event of the death of:
  - her father, her mother, the spouse or common-law partner of her father or mother
  - her brother, her sister
  - the father or mother of her spouse or common-law partner or the spouse or common-law partner of the father or mother
  - a dependant or other relative residing in the same permanent residence as does the employee
  - the child of her spouse or common-law partner.
- **30.03** The Company may extend the periods of bereavement leave provided for in Sections 30.01 and 30.02

to a maximum of five (5) days with pay from her scheduled tours of duty that occur during the seven (7) days immediately following the day of death, when it is necessary for the employee to leave the city in which she is employed.

**30.04** An employee shall be granted, in the event of the death of her grandparent or grandchild, bereavement leave of up to three (3) days with pay from her scheduled tours of duty that occur during the five (5) days immediately following the day of death.

# ARTICLE 31 TRAVEL TIME AND EXPENSES

- **31.01** Where an employee is required to travel on Company instructions outside her normal headquarters, the time spent travelling outside of her tour of duty shall be considered as travel time; except that, when sleeping accommodation is provided en route, the period of time between 10:00 P.M. of one day and 7:00 A.M. of the following day shall not be considered as travel time.
- **31.02** Where an employee is required by the Company to travel to a work location other than her normal work location, inside her normal headquarters on a temporary basis, the portion of time spent travelling outside of her tour of duty, which exceeds by 15 minutes or more, per one way

trip, the time normally spent travelling to her normal work location, will be considered as travel time within the meaning of this Article.

- **31.03** Where an employee is required by the Company to travel to another work location within the same headquarters on a permanent basis, she shall be paid the portion of time spent travelling outside of her tour of duty in accordance with the provisions of Section 31.02 for the days worked during a period of 60 days immediately following the change of work location.
- **31.04** Travel time shall include unavoidable stop-over time between connections and shall be paid for on a straight time basis.

### **Transportation Expenses**

- **31.0S** The Company shall pay the necessary transportation expenses incurred on the job within or between headquarters.
- **31.06** Where an employee is required to work outside her headquarters, the Company shall pay approved transportation expenses once every week to and from her headquarters, provided her absence will not interfere with the job.

### **Board and Lodging**

- **31.07** Where an employee is required to work outside her headquarters and to remain away from home overnight, she shall be paid approved board and lodging expense.
- **31.08** An employee who takes sick or meets with an accident while receiving board and lodging from the Company, may be returned to her headquarters at the expense of the Company.

# ARTICLE 32 NORTHERN SERVICE

### **Definitions**

- **32.01** The following definitions shall apply to this Article:
- (a) "Northern Allowance" means a flat rate weekly amount payable by the Company to employees working in a Northern Locality. This amount is in addition to the basic rate of pay and any premiums or differentials as provided for elsewhere in this Agreement.
- (b) "Northern Locality" means any locality designated as such by the Company and includes Kuujjuaq as well as all other locations the Company may designate as such

during the term of this Agreement.

### General

**32.02** The weekly Northern Allowance payable to an employee shall be in accordance with the following:

Category of	
Northern	Weekly
<u>Locality</u>	Allowance
Α	<b>\$175</b>
В	\$150

- **32.03** Category "A" Northern Localities are those situated north of the 55" parallel of latitude and without limiting the number of the foregoing includes Kuujjuaq.
- **32,04** Category "B" Northern Localities are those situated below the 55<sup>th</sup> parallel of latitude.
- **32.05** Northern Allowance shall continue **to** be paid to non-local employees while they are on vacation, but only for each week of vacation actually spent in the Northern Locality. A non-local employee is an employee hired in a location other than the Northern Locality in which she is headquartered.

# ARTICLE 33 TRANSFERS

**33.01** All Regular employees are eligible for transfer consideration in accordance with applicable Company practices currently in force, or as amended from time to time following consultation with the Association. The Company intends to fill **job** vacancies with qualified Company employees, whenever possible.

# ARTICLE 34 WORKFORCE DIVERSITY

- **34.01** (a) The Company and the Association recognize the importance of achieving equity in the workplace **so** that all employees are treated fairly and are provided the opportunity to achieve their full potential.
- (b) The implementation of special measures and the accommodation of differences to correct conditions of disadvantage in employment, may be required, for: women, aboriginal peoples, persons with disabilities and members of visible minorities. In a similar vein, the Company and the Association recognize the importance of creating greater awareness and acceptance of the diversity of the workforce.

# ARTICLE 3.5 COST OF LIVING ALLOWANCE

Not in Force for Term of Present Collective Agreement:

- **35.01** If the November 1993 Consumer Price Index (C.P.I.) exceeds the C.P.I. for November 1992 by more than 3.0%, then all basic rates of pay in effect at January31, 1994 will be increased effective in February 1994 by a percentage figure equal to the difference between the percentage increase in the C.P.I. and 3.0%.
- **35.02** If the November 1994 Consumer Price Index (C.P.I.) exceeds the C.P.I. for November 1993 by more than 2.0%, then all basic rates of pay in effect at January31, 1995 will be increased effective in February1995 by a percentage figure equal to the difference between the percentage increase in the C.P.I. and 2.0%.
- **35.03** The C.P.I. used for purposes of this Article shall be the C.P.I. Canada All Items (1986=100) as published by Statistics Canada or any successor Department or Agency.
- **35.04** Should the C.P.I. be amended or discontinued prior to January1995, the parties agree to consult to determine a means to give effect to the intention of this Article.

# ARTICLE 36 BENEFITS

- **36.01** The Company agrees to review with the Association, prior to its implementation, any change in the level of benefits provided to employees covered by this Agreement under the following:
  - the Pension Pian
  - the health, life and accident insurance coverage under the **Omniflex** Benefits Program
  - the Disability Plans.

# ARTICLE 37 VALIDITY OF AGREEMENT

**37.01** In the event of any provision of this Agreement or of any of the practices established hereby being or being held to be contrary to the provisions of any applicable law now or hereafter enacted, this Agreement shall not be nor be deemed to be abrogated but shall be amended **so** as to make it conform to the requirements of any **such** law.

# ARTICLE 38 CANCELLATION OF PREVIOUS AGREEMENT.

**38.01** This Agreement, from its effective date, supersedes and cancels the Collective Agreement between the Company and the Association, applying to employees as defined in Article 3 and dated the 17<sup>th</sup> day of June 2002.

# ARTICLE 39 DURATION

- **39.01** This Agreement shall be effective July 18, 2005 except as otherwise herein provided, and shall remain in full force and effect up to and including May 31, 2009.
- **39.02** This Agreement, unless terminated at the expiry of the said term by written notice given by either party to the other at least 60 days prior to the expiry of the said term, shall continue in full force and effect thereafter until terminated at any time by at least 60 days prior written notice given by either party to the other.
- **39.03** Notice to terminate under this Article shall be effectively given if addressed by the Company to the Secretary of the Canadian Telecommunications Employees' Association, Suite 360, Place du Canada, Montréal, Québec, H3B 2N2, or by the Association to the Secretary, Bell

Canada, Room 4100, 1000 de la Gauchetière West, Montreal, Québec, H3B 5H8, and in either case is received at least 60 days prior to the termination date specified therein.

### WITNESS CLAUSE

IN WITNESS WHEREOF the parties hereto have caused this Agreement to be executed by their duly authorized representatives this 18<sup>th</sup> day of July2005.

**Bell Canada** Canadian

Telecommunications Employees' Association

Benoît Côté Louise Giguère France Hébert Marie Louis-Seize

Sean McCurrie Brenda Philp

Dominique Benoît

Dwight Brown

Geneviève Paul

Nena Bibic

Line Brisson

Olivier Carrière

# LIST OF CLERICAL AND ASSOCIATED OCCUPATIONS

### SALARY GROUP 10

### SALARY GROUP 11

### Associate -

Administrative Support Information Processing

### Client Representative -

Consumer Market (Regular Queue) Consumer Market (Service Queue)

### Associate -

Budget & Results
Communications
Computer Aided Design
Data Analysis
Equipment & Facilities
Assignment
Human Resources
Mail & Office Routines
Materiel (Administration)
Public Affairs
Public Communications
Services Support
Reception
Right of Way
Traffic Studies

### Client Representative -

Workforce Planning

Revenue Recovery and Assets Protection Sales & Service Support

# LIST OF CLERICAL AND ASSOCIATED OCCUPATIONS

### **SALARY GROUP 12**

### Associate -

# Billing Business Service Coordination Control Centre Corporate Financial Results & Reports Creative & Artistic Design Services Disability Analyst Document Management Materiel Regional Representation Research Support of 9-1-1 or Security

Services

Workforce Controller

### Client Representative -

Billing Inquiries
Billing investigations
Client Directory
Employee Services
Repair
Carrier Services Business
Market
Large Business and
Government Markets
Small & Medium Business
Markets

# LIST OF CLERICAL AND ASSOCIATED OCCUPATIONS (cont'd)

### **SALARY GROUP 13**

### Associate -

### Client Representative-

Business Decision &
Regulatory Support
Circuit Design
Computer Support
Control Centre
Administrative Support
Network Administration
Network Surveillance Centre
Provisioning
Service Provisioning &
Activation Centre
Switching Translations

Corporate Account Management Help/Escalation Desk

# LIST OF CLERICAL AND ASSOCIATED OCCUPATIONS (cont'd)

### **SALARY GROUP 14**

### Associate.

Access Network Coordination Computer Applications Support

### Client Representative -

**Business Market Operations** 

### Resource Associate \*

\* See Letter of Intent "Profile 360"

### APPENDIX B

### **LIST OF LOCALITIES**

Barrie	Kingston	Québec
Barry's Bay	Kitchener	
Belleville	Kuujjuaq	Rivière-du-Loup
Brampton		
Brantford	Lindsay	St. Bruno
Brockville	London	St. Catharines
		St-Jérôme
Châteauguay	Montréal	Ste-Agathe
Chatham		Sarnia
Chicoutimi	Newmarket	S-S-Marie
Cornwall	North Bay	Sherbrooke
		Sudbury
Drummondville	Oshawa	
	Ottawa	Thunder Bay
Granby	Owen Sound	Toronto
		Trois-Rivières
Hamilton	Peterborough	
Hull	Port Hope	Windsor
Huntsville		

### **WEEKLY BASK RATES OF PAY BY SALARY CROUP**

### **EFFECTIVE JUNE1, 2005**

2.80%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Weekly	Weekiy	Weekly	Weekly	Weekly
1	\$472.24	\$578.25	\$693.90	\$809.55	\$886.65
2	\$501.15	\$607.16	\$722.81	\$838.46	\$915.56
. 3	\$535.85	\$636.08	\$751.73	\$867.38	\$944.48
4	\$570.54	\$664.99	\$780.64	\$896.29	\$973.39
5	\$607.16	\$693.90	\$809.55	\$925.20	\$1,002.30
6	\$655.35	\$744.02	\$861.59	\$961.82	\$1,040.85

### HOURLY BASIC RATES OF PAY BY SALARY GROUP

### **EFFECTIVE JUNE 1, 2005**

2.80%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Hourly	Hourly	Hourly	Hourly	Hourly
1	\$12.59	\$15.42	\$18.50	\$21.59	\$23.64
2	\$13.36	\$16.19	\$19.28	\$22.36	\$24.42
3	\$14.29	\$16.96	\$20.05	\$23.13	\$25.19
4	\$15.21	\$17.73	\$20.82	\$23.90	\$25.96
5	\$16.19	\$18.50	\$21.59	\$24.67	\$26.73
6	\$17.48	\$19.84	\$22.98	\$25.65	\$27.76

### WEEKLY BASIC RATES OF PAY BY SALARY GROUP

### **EFFECTIVE JUNE 1, 2006**

2.80%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Weekiy	Weekly	Weekly	Weekly	Weekly
1	\$485.46	\$594.44	\$713.33	\$832.22	\$911.48
2	\$515.18	\$624.16	\$743.05	\$861.94	\$941.20
3	\$550.85	\$653.89	\$772.77	\$891.66	\$970.92
4	\$586.52	\$683.61	\$802.50	\$921.38	\$1,000.64
5	\$624.16	\$713.33	\$832.22	\$951.11	\$1,030.36
6	\$673.70	<b>\$764.85</b>	\$885.72	\$988.75	\$1,069.99

APPENDIX C

### HOURLY BASIC RATES OF PAY BY \$ALARY GROUP

### **EFFECTIVE JUNE1, 2006**

2.80%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Hourly	Hourly	Hourly	Hourly	Hourly
1	\$12.95	\$15.85	\$19.02	\$22.19	\$24.31
2	\$13.74	\$16.64	\$19.81	\$22.99	\$25.10
3	\$14.69	\$17.44	\$20.61	\$23.78	\$25.89
4	\$15.64	\$18.23	\$21.40	\$24.57	\$26.68
5	\$16.64	\$19.02	\$22.19	\$25.36	\$27.48
6	\$17.97	\$20.40	\$23.62	\$26.37	\$28.53

### WEEKLY BASIC RATES OF PAY BY SALARY GROUP

### **EFFECTIVEJUNE 1, 2007**

3.0%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Weekly	Weekly	Weekly	Weekly	Weekly
11	\$500.02	\$612.27	\$734.73	\$857.18	\$938.82
2	\$530.64	\$642.89	\$765.34	\$887.80	\$969.43
3	\$567.37	\$673.50	\$795.96	\$918.41	\$1,000.05
4	\$604.11	\$704.12	\$826.57	\$949.03	\$1,030.66
5	\$642.89	\$734.73	\$857.18	\$979.64	\$1,061.28
6	\$693.91	\$787.79	\$912.29	\$1,018.42	\$1,102.09

**APPENDIX C** 

### HOURLY BASIC RATES OF PAY BY SALARY GROUP

### **EFFECTIVE JUNE1, 2007**

3.0%	Salary Group 10	Salary Group	Salary Group 12	Salary Group 13	Salary Group 14
Step	Hourly	Hourly	Hourly	Hourly	Hourly
1	\$13.33	\$16.33	\$19.59	\$22.86	\$25.04
2	\$14.15	\$17.14	\$20.41	\$23.67	\$25.85
3	\$15.13	\$17.96	\$21.23	\$24.49	\$26.67
4	\$16.11	\$18.78	\$22.04	\$25.31	\$27.48
5	\$17.14	\$19.59	\$22.86	\$26.12	\$28.30
6	\$18.50	\$21.01	\$24.33	\$27.16	\$29.39

### WEEKLY BASIC RATES OF FAY BY SALARY CROUP

### **EFFECTIVE JUNE1, 2008**

3.0%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Weekly	Weekly	Weekly	Weekly	Weekly
1	\$515.02	\$630.64	\$756.77	\$882.90	\$966.99
2	\$546.56	\$662.17	\$788.30	\$914.43	\$998.52
3	\$584.40	\$693.71	\$819.84	\$945.96	\$1,030.05
4	\$622.23	\$725.24	\$851.37	\$977.50	\$1,061.58
5	\$662.17	\$756.77	\$882.90	\$1,009.03	\$1,093.11
6	\$714.73	\$811.43	\$939.66	\$1,048.97	\$1,135.16

APPENDIX C HOURLY BASIC RATES OF PAY BY SALARY GROUP

### **EFFECTIVE JUNE1, 2008**

3.0%	Salary Group 10	Salary Group 11	Salary Group 12	Salary Group 13	Salary Group 14
Step	Hourly	Hourly	Hourly	Houry	Hourly
1	\$13.73	\$16.82	\$20.18	\$23.54	\$25.79
2	\$14.57	\$17.66	\$21.02	\$24.38	\$26.63
3	\$15.58	\$18.50	\$21.86	\$25.23	\$27.47
4	\$16.59	\$19.34	\$22.70	\$26.07	\$28.31
5	\$17.66	\$20.18	\$23.54	\$26.91	\$29.15
6	\$19.06	\$21.64	\$25.06	\$27.97	\$30.27

### APPENDIX D

### **ACHIEVEMENT INCENTIVE PLAN**

The Achievement Incentive Plan (AIP) recognizes the contribution of eligible employees to overall Company performance using criteria that the Company determines as appropriate measures of success measured against two criteria; financial results and customer satisfaction.

The plan, designed by the Company and set out in its practices is subject to modification to better reflect evolving business structure, goals and strategies. The Company agrees that the Bargaining Committees will **be** informed of any changes to the plan prior to their implementation.

Annual compensation under the Achievement Incentive Plan for achieving target results will be 5.5% of basic rates of pay for the years 2005, 2006, 2007 and 2008.

The provisions of Article 4 of the Collective Agreement shall apply to any payment made to an employee under the Achievement Incentive Plan.

# WORKING CONDITIONS FOR NEW TEMPORARY EMPLOYEES

The following working conditions shall be applicable to Temporary employees with less than six (6) months of net credited service. These conditions apply in lieu of normal provisions within the Collective Agreement. All other Articles of the Clerical and Associated Employees' Collective Agreement will apply.

### 1) Overtime

• Time and one-half after 8 hours per day or 40 hours per week.

### 2) Holidays

 Payment for a holiday not worked, if the employee has worked a minimum of 15 days in the 30 days immediately preceding the holiday, as per Section 26.11 of the Clerical and Associated Employees' Collective Agreement.

# WORKING CONDITIONS FOR NEW TEMPORARY EMPLOYEES (cont'd)

### 3) <u>Differentials and Premiums</u>

Payment of differentials and premiums is not applicable.

### 4) Sickness Absence

• All rights under the applicable legislation for workrelated illness or injury apply.

### 5) Bereavement Leave

For employees with less than three (3) consecutive months of continuous employment, entitlement to unpaid bereavement leave on any normal working days that occur during the three (3) days immediately following the day of the death of an immediate family member.

# WORKING CONDITIONS FOR NEW TEMPORARY EMPLOYEES (cont'd)

- For employees with three (3) consecutive months or more of continuous employment, entitlement to paid bereavement leave on any normal working days that occur during the three (3) days immediately following the day of the death of an immediate family member.
- Immediatefamily is defined as:
  - (a) the employee's spouse or common-law partner;
  - (b) the employee's father and mother and the spouse or common-law partner of the father or mother;
  - (c) the employee's children and the children of the employee's spouse or common-law partner:
  - (d) the employee's grandchildren;
  - (e) the employee's brothers and sisters;
  - (f) the grandfather and grandmother of the employee;

# WORKING CONDITIONS FOR NEW TEMPORARY EMPLOYEES (cont'd)

- (g) the father and mother of the spouse or common-law partner of the employee and the spouse or common-law partner of the father and mother; and
- (h) any relative of the employee who resides permanently with the employee or with whom the employee permanently resides.

Note: The term common-law partner includes same-sex partner.

### 6) Termination Notice

- Employees with less than three (3) consecutive months of continuous employment are entitled to one (1) week notice or pay in lieu of notice upon termination.
- Employees with three (3) consecutive months of continuous employment are entitled to two (2) weeks notice or pay in lieu of notice upon termination.

# RATES OF PAY FOR TEMPORARY EMPLOYEES HIRED ON A SEASONAL BASIS

The rates of pay for Temporary employees hired on a seasonal basis, for a period of employment not expected to exceed six (6) months, shall be the following:

SALARY GROUP 10	SALARY GROUP11	SALARY GROUP 12	SALARY GROUP 13	SALARY GROUP14
Hourly	Hourly	Hourly	Hourly	Hourly
Rate	Rate	Rate	Rate	Rate
\$9.83	\$10.37	\$11.84	\$13.47	\$15.10

Should the period of employment of those employees unexpectedly reach six (6) months, or the employee accumulates six (6) months of net credited service, the salary rate shall be brought, according to Company practices, to the appropriate salary group as described in Appendix C of this Collective Agreement.

The months accumulated since the last date of hiring shall be credited to the employee for purposes of future salary increases. The above-mentioned salary rates shall be reviewed with the Association on an annual basis, or more frequently if required, on a consultative basis, in order to ensure that the hourly rates remain competitive.

### **ALPHABETICAL INDEX**

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# AVERAGING OF MAXIMUM HOURS OF WORK MEMORANDUM OF AGREEMENT BETWEEN: BELL CANADA

### AND

# CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm **our** agreement with respect to the averaging of maximum hours of work for Clerical and Associated Employees.

The provisions related to Hours of Work and Overtime shall be those contained in the Collective Agreement currently in force between the parties, except where such conditions are governed by the Provisions of this Memorandum of Agreement.

The averaging of maximum hours of work outlined in this Agreement applies to all the Company's industrial establishments or premises and to all employees covered by this Collective Agreement, notwithstanding their work location.

The averaging of maximum hours **of** work outlined in this Agreement will allow the Company to ensure optimal allocation of resources to effectively respond to unforeseen, **as** well **as** regular fluctuations in workload, thus allowing the Company to best meet its operations and business requirements as well as customers' and employees' needs.

The parties agree that the averaging of maximum hours of work will be based on a 13 week period. The maximum hours of work of an employee shall not exceed 624 hours over a 13 week period.

In circumstances other than those described above, the relevant provisions of the Canada Labour Code continue to apply.

This Agreement **shall** remain in full force and effect during the term of this Collective Agreement.

#### Signed at Montréal this 18th day of July, 2005.

Benoît Côté
France Hébert

Marie Louis-Seize
Sean McCurrie
Brenda Philp

Dominique Benoît
Dwight Brown
Geneviève Paul

Louise Giguère
Marie Louis-Seize
Sean McCurrie
Brenda Philp

Nena Bibic
Line Brisson
Olivier Carrière

For the Company For the Association

### COMPRESSED WORK WEEK AND AVERAGING OF HOURS OF WORK

#### MEMORANDUM OF AGREEMENT BETWEEN:

#### **BELL CANADA**

#### AND

### CANADIANTELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm our agreement with respect to the implementation of compressed work week schedules and related averaging of hours of work for Full-time employees covered by the Clerical and Associated Employees' Collective Agreement.

#### **Effective Period**

Subject to the Company's right to discontinue the compressed work week schedule and related averaging of hours of work, this Memorandum of Agreement will come into effect on July 18, 2005 and will remain in force during the term of the Collective Agreement.

This Memorandum will apply to all Bell Canada's industrial establishments or premises where Full-time employees exercise their occupations as per Appendix B of the

Collective Agreement.

#### **Approval**

Approval to implement a compressed work week schedule in any part of the Company's operations may be granted by local management in accordance with departmental directives based on business requirements and customers' needs. It is understood that the compressed work week must provide advantages and benefits to the Company and the employees for it to be implemented and maintained in a group. Employee participation is voluntary.

#### <u>Compressed Work Week Schedule and Number of</u> Weeks in Averaging Period

Where approval to implement a compressed work week schedule has been granted, each district, section or natural working team shall agree to one schedule for implementation involving all participating employees in the group. The group will develop whatever compressed work week schedule that best suits their needs subject to the following:

a) an averaging period of two (2) weeks totalling 75 hours: or

b) an averaging period of four (4) weeks totalling 150 hours.

Implementation of compressed work week schedules and related averaging of hours of work allow the Company to ensure optimal allocation of resources to effectively respond to unforeseen, as well as regular fluctuations in customer demands.

The number of weeks in the averaging periods for the purpose of the compressed work week as described above are used because they best meet the Company's operations, business requirements and customers' needs as well as employees' needs.

#### **Working Conditions**

The working conditions applicable to employees working a compressed work week shall be those contained in the Collective Agreement currently in force between the parties, except where such conditions are governed by the provisions of this Memorandum of Agreement. It is understood that the day(s) off within the two-week (2) or four-week (4) period can be scheduled any day of the week, with due consideration to force to load and to business requirements.

#### **Duration**

The duration of a compressed work week schedule shall be determined by mutual agreement between the parties.

#### **Right to Discontinue**

The Company, at its discretion and at any time, may discontinue any compressed work week schedule implemented under the terms of this Memorandum of Agreement. Prior to discontinuing the compressed work week, the District President will be advised of the reasons of the decision by the CP4 manager.

#### $\underline{\text{COMPRESSEDWORK WEEK AND AVERAGING OF}}$

#### HOURS OF WORK

#### **CLERICAL & ASSOCIATED EMPLOYEES**

The following changes to the provisions of the Collective Agreement currently in effect between the parties shall apply exclusively to Full-time employees working a compressed work week.

COLLECTIVE AGREEMENT PROVISION		COMPRESSED WORK WEEK APPLICATION
DEF	INITIONS - ARTICLE 3	
•	3.01 (l)	
	"Day Period" means the period of time between 6:00 A.M. and 7:00 P.M. on any day.	"Day Period" means the period of time between <b>6:00</b> A.M. and <b>9:00</b> P.M. on any day.
•	3.01 (m)	
	"Off-Normal Period" means the period of time between 7:00 P.M. of one day and 6:00 A.M. of the following day.	"Off-Normal Period" means the period of time between 9:00 P.M. of one day and 6:00 A.M. of the following day,

COLLECTIVE AGREEMENT PROVISION	COMPRESSED WORK WEEK APPLICATION
<u>DIFFERENTIAL</u> AND PREMIUM PAY - ARTICLE 22	
Premium Pay for Change In Tour of Duty	
• 22.03 (a)	Status quo.
If an employee is given less than six  (6) days notice of a change in her tour of duty, she shall. except as otherwise provided in Sections 22.04 and 22.05, be paid one-half time extra for time worked outside the tour of duty previously scheduled for the day, but only for the number of days by which the notice given is short of the six (6) day notice requirement.	Note: This provision shall only apply while working on a compressed work week; it shall not apply at time of transition (i.e. going from regular schedule to compressed work week or vice versa).

#### COLLECTIVE AGREEMENT COMPRESSED WORK WEEK **PROVISION APPLICATION** DIFFERENTIAL AND PREMIUM PAY -ARTICLE 22 (cont'd) Premium Pay for Consecutive Saturdays Worked 22.06 An employee who is scheduled to in employee who is scheduled to work t least one-half day on each of work five (5) days per week or ten (10) days over a two (2) week uccessive Saturdays, shall, except as period, and who, at the direction of therwise provided in Section 22.07, be the Company, works at least oneaid one-half lime extra for the time half day (3 1/4 hours) on each of rorked between midnight Friday and successive Saturdays, shall, except nidnight Saturday on the second and 66 otherwise provided in Section ubsequent consecutive Saturdays so 22.07, be paid one-half time extra orked. for the time worked between midnight Friday and midnight ote: One-half day is the assigned Saturday on the second and hours of work per day subsequent consecutive Saturdays divided bν two (2) so worked. depending on the chosen

schedule.

COLLECTIVE AGREEMENT PROVISION		COMPRESSED WORK WEEK APPLICATION
но	URSOF WORK. ARTICLE 24	
Ful	I-time Employees	
	24.01	
	The baric hours of work per day for a Full-time employee shall be 7 ½ hours.	The baric hours of work per day for a Full-time employee shall be established bared on the chosen schedule.
•	24.02  The baric hours of work per week for a Full-time employee shall be 37 ½ hours on the basis of a five (5)	The basic hours of work per two-week (2) period for a Full-time employee shall be 75 hours on the bails of less than ten
	day week. However, the basic hours of work may be distributed over a two-week (2) period on the basis of ten (10) days totalling 75 hours.	(10) days in a two-week (2) period or 150 hours on the basis of less than 20 days in a four-week (4) period.

COLL	ECTIVE AGREEMENT PROVISION	O	OMPRESSED WORK WEEK APPLICATION
)VERTIME	- ARTICLE 25		
ertime Payments, Full-time and art-time Employees			
25.01			
	Full-time employee overtime the time worked:		a Full-time employee overtime as the time worked
(a)	in addition to 7 ½ hours of work on any day, or	(a)	in addition to the assigned baric hours of work scheduled for that day depending on the chosen schedule, or
(b)	on a day Outside her scheduled work week.	(b)	on a day outside her scheduled work weeks.

COLLECTIVE AGREEMENT PROVISION	COMPRESSED WORK WEEK APPLICATION
IOLIDAYS - ARTICLE 26	
'ay for Work on a Holiday	
1 26.08	
(a) Where a Full-time employee is required to work on a Company holiday which is included in her scheduled work week, she:  (i) shall be paid at her basic rate of pay for that day, or	(a) Where a Full-time employee required ta work on a Compan holiday which is included in he scheduled workweek, she:  (i) shall be paid at her basi rate of pay for that day, u to a maximum of 7.
(ii) may be granted a holiday with pay at a time convenient to the employee and the Company, provided the employee works her basic hours for the day.	hours, or  (ii) may be granted a holida with pay, at 7.5 hours, at time convenient to themployee and the Company, provided themployee works her basis hours for the day.

COLLECTIVE AGREEMENT PROVISION	COMPRESSED WORK WEEK APPLICATION
HOLIDAYS - ARTICLE 26 (cont'd)	
	II is understood that should there no longer be a maximum value of 7.5 hours for holidays and days off with pa) due to labour legislation, the number of personal days off with pay under Sections 27.04 - 27.06 will be adjusted to ensure that employees on a compressed work week are not granted more hours off than employees on a regular work week.
• 'ayfor Holidaynot <b>Worked</b>	
• 26.11	
Where an employee is not required to work on a Company holiday which is included in her scheduled work week, she shall be granted the day off with pay, at her basic rate of pay for that day.	Where an employee is not required to work on a Company holiday which is ncluded in her scheduled work week, she shall be granted the day off with pay, at her basic rate of pay far that day at 7.5 hours.

COLLECTIVE AGREEMENT PROVISION	COMPRESSED WORK WEEK APPLICATION
DAYS OFF WITH PAY - ARTICLE 27	
in addition to the holidays provided in Section 26.01, each employee in the employ of the Company an December 1' shall be granted two (2) days off with pay, an days	In addition to the holidays provided in Section 26.01, each employee in the employ of the company on December 1' shall be granted two (2) days off with pay at 7.5 hours each, on
determined by the Company, at her baric rate of pay lor the day.  Personal Days Off With Pay	days determined by the Company, at her baric rate of pay far the day.
• 27.04 - 27.06	Under these Sections employees will be granted 30 hours of personal time off with pay for personal needs, half of which can be used for emergencies during the applicable prescribed period.

COLLECTIVE AGREEMENT PROVISION	COMPRESSED WORK WEEK APPLICATION
DAYS OFF WITH PAY - ARTICLE 27 (cont'd)	
	II is understood that should there no longer be a maximum value of 7.5 hours for holidays and days off with pay due to labour legislation, the number of personal days off with pay will be adjusted to ensure that employees on a compressed work week are not granted mare hours off than employees on a regular work week.
VACATIONS - ARTICLE 28	
• 28.03	Vacation entitlement will be converted to hours. Hours of vacation are deducted depending on the hours of the chosen option for each day of vacation taken during the period where the employee is on a compressed work week schedule.

COLLECTIVE AGREEMENT PROVISION	COMPRESSED WORK WEEK APPLICATION
VACATIONS - ARTICLE 28 (cont'd)	
■ 28.07  Where a Company holiday falls an a day of the annual vacation, an employee shall be entitled to an additional day off with pay at a time convenient to the employee and the Company.	Where a Company holiday falls on a day of the annual vacation, an employee shall be entitled to an additional day off with pay at 7.5 hours, at a lime convenient to the employee and the Company.

#### General

Use in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

It is understood that the implementation of any compressed work week is subject to legal requirements prescribed under any applicable legislation.

The parties agree that the provisions of Articles 16 and 17 of the Collective Agreement currently in force between the parties, shall be used for the purpose of processing any differences regarding the interpretation or administration of the terms and conditions applicable to the employees working on a compressed work week basis. It is further agreed that any such differences shall be based on the terms and conditions set out in this Memorandum of Agreement, where applicable.

#### Signed at Montréal this 18" day of July2005.

Benoît Côté France Hébert	Louise Giguère Marie Louis-Seize Sean McCurrie Brenda Philp
Dominique Benoît Dwight Brown Geneviève <b>Paul</b>	Nena Bibic Line Brisson Olivier Carrière
For the Company	For the Association

#### **HOME DISPATCH**

#### MEMORANDUM OF AGREEMENT BETWEEN

#### **BELL CANADA**

#### AND

### CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm our agreement with respect to Home Dispatch. The implementation and application of Home Dispatch is determined by each business unit, based on business needs. It is understood that Home Dispatch must provide advantages and benefits to the Company and to the employees for it to be implemented and maintained in a group.

#### Eligibility

The duration and location(s) of Home Dispatch assignments will be determined by the Company.

Employees in a group where Home Dispatch is offered may volunteer to participate. An employee who volunteers to participate shall reach an arrangement with her immediate manager regarding the assignment of her work, having due regard to Company operations. Any such arrangement is subject to the provisions of this Memorandum of Agreement. It is agreed that participation in a Home Dispatch assignment may be terminated by the business unit or the employee upon two (2) weeks notice.

#### Home Dispatch

It is expressly understood that a participating employee must, at all times, provide a secure parking location for the Company motor vehicle at her place of residence. This may include, with the Company's approval, a secure parking location which is not necessarily situated on the property of the employee's place of residence.

A participating employee is authorized to use the Company motor vehicle assigned to her only in the performance of her work and for traveling between her work and her place of residence.

The operating and maintenance costs of the **vehicle** will be at the Company's expense. The Company will make arrangements for the maintenance **of** the vehicle; however, it will be the responsibility of the participating employee to ensure that the vehicle is properly maintained.

Insurance coverage for the vehicle will continue to be provided by the Company as long as the employee respects

Company practices, this Memorandum of Agreement and the arrangement reached with her immediate manager.

#### **Working Conditions**

Article 31 of the Collective Agreement is replaced by the following:

### ARTICLE 31 TRAVEL TIME AND EXPENSES

- **31.01** The time spent travelling at the beginning of a tour of duty from the employee's place of residence shall be included in the basic hours of work for the day.
- **31.02** (a) The time spent travelling at the end of a tour of duty from the location where the employee completes her work to the employee's place of residence shall not be included in the basic hours of work for the day and shall be unpaid.
- (b) If the employee is required to go back to her normal work location at the end of each day, her work location is the place where she completes her tour of duty.

- (c) If the work location is changed by the Company on a temporary basis inside or outside her normal headquarters and the employee is required to go back to her work location in accordance with Subsection 31.02 (b), the portion of travel time exceeding 15 minutes of her regular travelling time from the work location to her place of residence will be paid at her regular hourly rate of pay notwithstanding Subsection 31.02 (a).
- (d) If the work location is changed by the Company inside her normal headquarters on a permanent basis and the employee is required to go back to her work location in accordance with Subsection 31.02 (b), the provisions of Subsection 31.02 (c) apply only for the days worked during a period of 60 days immediately following the change of work location.
- **31.03** Where an employee is required to remain away from home overnight, she shall be paid approved board and lodging expenses.
- **31.04** An employee who takes sick or meets with an accident while receiving board

and lodging from **the** Company, may be returned to her place of residence at the expense of the Company.

For purposes of liability, an employee driving a Company vehicle in the circumstances set out in Section 31.02 above shall be considered as though at work during the time she is necessarily in control of such vehicle and acting in the course of her employment.

#### General

**Use** in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

The parties agree that any differences concerning this Memorandum of Agreement shall be discussed on a consultative basis.

#### Signed at Montréal this 18th day of July, 2005.

Benoît Côté
France Hébert

Marie Louis-Seize
Sean McCurrie
Brenda Philp

Dominique Benoît
Dwight Brown
Geneviève Paul

Louise Giguère
Marie Louis-Seize
Sean McCurrie
Brenda Philp

Nena Bibic
Line Brisson
Olivier Carrière

For the Company

For the Association

#### **LUMP SUM TREATMENT**

#### MEMORANDUM OF AGREEMENT BETWEEN:

#### **BELL CANADA**

#### AND

### CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

The above parties have agreed to the following provisions which will only be applicable to employees covered by the Clerical and Associated Employees' bargaining unit who benefit from wage protection because of the implementation of the new wage scale:

### 1) LUMP SUM PAYMENTS\* PAYABLE TO EMPLOYEES IN SALARY GROUPS 10, 11 AND 12:

Employees in a Salary Group 10, 11 or 12 occupation with a frozen rate of pay on September 4, 2005 shall receive a lump sum payment of \$500 payable on September 23, 2005.

Employees in a Salary Group 10, 11 or 12 occupation with a frozen rate of pay on June 1, 2006 shall receive a lump sum payment of \$500 payable on June 16, 2006.

Employees in a Salary Group 10, 11 or 12 occupation with a frozen rate of pay on June 1, 2007 shall receive a lump sum payment of \$500 payable on June 15, 2007.

Employees in a Salary Group 10, 11 or 12 occupation with a frozen rate of pay on June 1, 2008 shall receive a lump sum payment of \$500 payable on June 13, 2008.

\* The provisions of Article 4 of the Collective Agreement shall apply.

#### **General**

**Use** in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific **sex** designations.

The parties agree that any differences regarding the interpretation or administration of the above terms and conditions may **be** processed in accordance with the provisions of Articles 16 and 17 of the Collective Agreement.

Signed at Montréal this 18th day of July, 2005.

Benoît Côté

France Hébert

Marie Louis-Seize
Sean McCurrie
Brenda Philp

Dominique Benoît Nena Bibic
Dwight Brown Line Brisson
Geneviève Paul Olivier Carrière

For the Company For the Association

#### **OUTSOURCING/ CONTRACTING OUT**

#### MEMORANDUM OF AGREEMENT BETWEEN

#### **BELL CANADA**

#### AND

### CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

Bell Canada is evolving in a very competitive marketplace and the parties recognize that in order to remain successful, Bell Canada needs to manage its business in the most efficient manner. The parties agree that, amongst other things, efficiency requires flexibility in the workforce, the assignment of work and Bell's ability to assign employees according to customer and business needs.

It is understood that Bell Canada has the right **to** outsource or contract out any of the work normally performed by employees included in the Clerical and Associated Employees bargaining unit at any time and under its own terms, subject to Letters of Intent on the Utilization of External Human Resources and on Outsourcing Initiatives and to the present Memorandum of Agreement.

The intent of this Memorandum of Agreement is to provide a measure of job security for existing Regular Bell Canada employees, who are included in the Clerical and Associated Employees bargaining unit and who are employed by Bell Canada at the date of the signing of this Memorandum of Agreement, in the event that Bell Canada decides to outsource or contract out any of the work normally performed by employees included in the Clerical and Associated Employees bargaining unit.

#### Therefore the parties agree as follows:

- 1. It is agreed that for the duration of this Memorandum of Agreement, Bell Canada will not, as a direct result of the outsourcing or contracting out of any of the work normally performed by employees included in the Clerical and Associated Employees bargaining unit, declare a surplus that would result in the termination or lay off of any Regular Bell Canada employee included in the Clerical and Associated Employees bargaining unit and who is employed by Bell Canada on the date of the signing of this Memorandum of Agreement.
- The parties acknowledge that Bell Canada may resort to the outsourcing or contracting out of bargaining unit work to deal with incremental work volume, work volume generated through attrition and/or for other operational reasons, including situations involving the

movement of members of the Clerical and Associated Employees bargaining unit to entities outside of Bell Canada.

- 3. The parties agree that any differences concerning the interpretation or application of this Memorandum of Agreement shall first be discussed through the consultative process on an expedited basis. In the event that the CTEA is not satisfied that its concerns have been addressed, it may file a grievance at Step 2 in accordance with the terms of the Collective Agreement.
- 4. The job security protection described in paragraph 1 of this Memorandum of Agreement, which is provided in the specific context of the modifications made to the Collective Agreement as part of its renewal, shall be in force until May 31°. 2009 inclusively.

#### **General**

Use in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

Signed at Montréal this 18<sup>th</sup> day of July2005.

Benoît Côté France Hébert	Louise Giguère Marie Louis-Seize Sean McCurrie Brenda Philp
Dominique Benoît Dwight Brown Geneviève Paul	Nena Bibic Line Brisson Olivier Carrière
For the Company	For the Association

### SECURITY INTERVIEWS MEMORANDUM OF AGREEMENT BETWEEN:

#### **BELL CANADA**

#### AND

### CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm our agreement with respect to interviews conducted by representatives of the Security Department for employees covered by the Clerical and Associated Employees' bargaining unit:

- Prior to a Security interview, the employee's manager, or their delegate, will inform her that she is entitled to be accompanied by a Representative of the Association.
- The Representative of the Association will also be informed prior to any interview to be conducted by Security with an employee of the bargaining unit, where the employee involved consents.
- The employee, unless she objects, shall be

granted immediately prior to a Security interview a maximum of 15 minutes to confer with the Representative of the Association.

 In conducting such interviews, Company and Association representatives will perform their respective responsibilities in a professional and courteous manner with mutual respect for their counterparts. The main purpose of the interview is to determine the facts in relation to the matter being investigated.

Upon signing of the Collective Agreement, a one (1) year trial shall be implemented and the process will be as follows for the duration of the trial:

 Prior to any Security interview, the employee involved shall be advised, in general terms (for example: misappropriation, conflict of interest, breach of trust, etc.), of the nature of the interview.  It is understood that local management and Association representatives, although not active participants, will have the ability to ask questions for clarification purposes prior to the conclusion of the interview but shall, in no way, disrupt the investigation process.

The Company and the Association shall meet quarterly to review the results of the trial and make recommendations as appropriate. A final assessment by the parties to determine if the above described trial will be maintained for the duration of the Collective Agreement shall be conducted in a fair and reasonable manner at the end of the trial. If there is no agreement reached by the parties within 90 days following the one (1) year anniversary of the beginning of the trial period, the matter shall be referred to the Federal Mediation and Conciliation Service for resolution through mediation.

#### General

**Use** in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific **sex** designations.

The parties agree that any differences concerning this Memorandum of Agreement shall be discussed on a consultative basis.

Signed at Montréal this 18<sup>th</sup> day of July, 2005.

Benoît Côté France Hébert	Louise Giguère Marie louis-Seize Sean McCurrie Brenda Philp
Dominique Benoît Dwight Brown Geneviève Paul	Nena Bibic Line Brisson Olivier Carrière
For the Company	For the Association

# SPLIT SHIFT FOR TELEWORKING MEMORANDUM OF AGREEMENT BETWEEN: BELL CANADA

#### AND

### CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm our agreement with respect to split shifts for teleworking for Clerical and Associated employees. Implementation and participation in the program will be determined by each business unit, based on business needs.

Split shift schedules shall apply only to teleworking Clerical and Associated employees.

Eligible employees will be selected amongst Regular employees who qualify **for** teleworking and who volunteer for split shifts.

It is agreed that participation in Split Shifts for Teleworking may be terminated by the business unit, or the employee, upon two (2) weeks notice.

#### **Working Conditions**

Sections **24.08** and **24.09** of the Collective Agreement will not apply to employees working on split shifts.

The split shift schedules for teleworking as well as the intervals between shifts, will be determined by Bell-CTEA joint committees. However, the interval between the two (2) half tours shall not exceed five (5) hours. Each committee has the flexibility to offer to teleworking employees, schedules that alternate between continuous and split shift tours of duty.

# Administration of the Split Shift Program for Teleworking

For each group that decides to establish such a program, guidelines related to the administration of the program will be established by managers after consultation with the CTEA District President(s).

#### **General**

*Use* in this Memorandum of Agreement *of* the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

The parties agree that any differences concerning this Memorandum of Agreement shall be discussed on a consultative basis.

Signed at Montreal this 18th day of July, 2005.

Benoît Côté France Hébert	Louise Giguère Marie Louis-Seize Sean McCurrie Brenda Philp
Dominique Benoit Dwight Brown Geneviève Paul	Nena Bibic Line Brisson Olivier Carrière
For the Company	For the Association

# TREATMENT OF EMPLOYEES ON A FROZENRATE OF PAY

# MEMORANDUM OF AGREEMENT BETWEEN:

#### **BELL CANADA**

#### AND

# CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm our agreement with respect to the salary treatment of those employees who benefit from wage protection and whose basic rate of pay under the previous wage scale is higher than the top step of the appropriate salary group for their occupation under the new wage scale. The employees' salary treatment will be as follows:

 The employee's basic rate of pay under the previous wage scale shall be frozen for the life of the Collective Agreement, subject to the salary treatment guidelines agreed to by the parties and contained in the Company practices. It is further agreed by both parties that wage protection will no longer apply should an employee who has the necessary qualifications refuse to transfer to an occupation within her locality for which the basic rate of pay is at least equivalent to the frozen rate of pay.

#### **General**

Use in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

The parties agree that any differences regarding interpretation or administration of the above provisions concerning treatment of employees on a frozen rate of pay may be processed in accordance with the provisions of Articles 16 and 17 of the Collective Agreement.

# Signed at Montréal this 18th day of July, 2005.

Benoît Côté Louise Giguère France Hébert Marie Louis-Seize Sean McCurrie

Sean McCurrie Brenda Philp

Dominique Benoît Dwight Brown Geneviève Paul Nena Bibic Line Brisson Olivier Carrière

For the Company For the Association

#### **VISUAL DISPLAY TERMINAL**

## **MEMORANDUM OF AGREEMENT BETWEEN:**

#### **BELL CANADA**

#### AND

# CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

The above parties agree as follows:

- 1. Any Regular Full-time or Regular Part-time employee who is pregnant, who is regularly scheduled to work at a visual display terminal (V.D.T.) and who does not wish to work at a V.D.T. during the remainder of her pregnancy may, subject to the conditions expressed in this Memorandum, elect either of the following two options:
  - a) Be assigned other work in the bargaining unit, in accordance with paragraph 2 of this Memorandum of Agreement, or
  - b) Receive a leave of absence without pay to cover the period prior to which she is or would be

entitled to a maternity leave of absence pursuant to Article 14 of the Collective Agreement between the parties dated July 18, 2005, hereinafter designated as the Collective Agreement.

#### Other Work Assianment

- 2. Employees who elect option a) shall be assigned to a vacant position, where one exists in the bargaining unit, in the following manner and sequence:
  - First, to a vacant position, at a comparable salary level, in her own work location.
  - Second, to a vacant position, at a comparable salary level, at any other work location.
  - Third, to a vacant position, at a lower salary level, at any work location, in which case she shall immediately be paid the rate for that job.

The assignment of employees who elect option a) takes precedence over outstanding transfer requests.

If, after following **the** sequence referred to **above**, an employee cannot be reassigned, she may elect option b).

- 3. An employee who elects option a) shall, within the following five (5) working days, be offered other work in the bargaining unit.
- **4.** An employee who elects option a) and who is assigned to another job:
  - a) Foregoes her right, for the duration of the temporary assignment, to the provisions of Articles 23 and 31 of the Collective Agreement between the parties, and
  - b) Shall choose her vacation in her former office as if she still occupied her former position in that office.
- 5. An employee who elects option a), who is assigned to a new position and who is unwilling to commence or to continue work in her new position, may then elect either to stay in her original position or to exercise option b). If she elects option b) before reporting to her new position, she will stay in her original position until option b) takes effect.

6. An employee who elects option a) who wishes to resume her employment on expiration of her maternity leave shall be reinstated in the position occupied by her immediately prior to her reassignment.

### Leave of Absence (without pay)

- 7. In order to be eligible to receive the leave of a) absence referred to in paragraph 1 b) the employee must complete and submit an application, with acceptable documentation certifying the pregnancy, and specifying the estimated date of delivery. The Company agrees that every effort will be made to expedite the granting of the leave of absence and in any case, the implementation of such a leave of absence will not be delayed for more than five (5) days following the date of application for the leave of absence, unless a longer period is agreed to by the employee.
  - b) An employee who is on a leave of absence referred to in paragraph 1 b) and whose pregnancy is terminated shall be reinstated in the position occupied by her at the time she first made an election under paragraph 1. Such reinstatement shall be made within five (5) days

of a request by the employee.

8. In addition to paragraph 7, employees who are eligible to, and wish to apply for, a maternity leave of absence pursuant to Article 14 of the Collective Agreement must do so in accordance with the provisions of that Article. (For greater clarity, this means that an employee must make the application required in Article 14 of the Collective Agreement at the appropriate time during the leave of absence referred to in paragraph 1 b).)

#### **General**

The parties agree that any differences regarding the interpretation or administration of the above terms and conditions may be processed in accordance with the provisions of Articles 16 and 17 of the Collective Agreement.

The Company and the Association shall act in a fair and reasonable manner carrying out the provisions of this Memorandum of Agreement.

# Signed at Montréal this $18^{\text{th}}$ day of July, 2005.

Benoît Côté France Hébert	Louise Giguère Marie Louis-Seize Sean McCurrie Brenda Philp
Dominique Benoît Dwight Brown Geneviève Paul	Nena Bibic Line Brisson Olivier Carrière
For the Company	For the Association

# VOLUNTARY PROGRAMS OF REDUCED HOURS MEMORANDUM OF AGREEMENT BETWEEN: BELL CANADA

#### AND

# CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

The parties agree that, where a Voluntary Program of Reduced Hours exists, an employee classified as Regular Full-time may, subject to the conditions expressed in this Agreement and to the conditions set forth in any applicable Company practice, elect to be reclassified as a Regular Part-time employee for a period of time agreed to by the employee and her manager, with **a** guarantee of reclassification to her Regular Full-time classification following the expiration of the agreed period.

#### Implementation of a Program

Whenever it is appropriate, in the judgment of the Company, to implement a Voluntary Program of Reduced Hours, the appropriate CP4 manager or the next higher level of management, as the case may be, will, following notification to the Association, circulate *to* the groups

concerned within his District, a notice advising of the Program's availability and requesting that eligible employees who are interested in being reclassified submit their request within a specified time period.

An eligible employee who elects to be voluntarily reclassified shall reach an understanding with her immediate manager regarding the duration, location, work assignment and conditions applicable to such reclassification to a Part-time position. Notwithstanding the possibility that under such a Program the Part-time position offered to the employee may be in another District, the responsibility for administration of the Program remains with the originating District. Once the manager and the employee have come to an understanding, the terms and conditions of such shall be confirmed to the employee in writing and a copy shall be given to the Representative of the Association. Where applicable, additional copies of this understanding will also be provided to the manager and the Representative of the Association in the receiving District.

#### **Short-term or Long-term Options**

An employee's participation in a Voluntary Program of Reduced Hours shall **be** for the period of time set forth in the applicable Program. However, where an employee has been declared surplus, her participation in the Program shall end coincident with her placement.

A Program may include Short-term or Long-term options, or a combination of the two.

Opting in or opting out of a Program shall only be by mutual consent. Where the employee has been placed in another District, both the sending and receiving managers must provide their consent.

The selection of employees will be in order of an employee's net credited service date.

## **Short-term Option**

The Short-term Option is for a period of not less than one (1) month but not to exceed a maximum duration of 12 months.

At the expiration of the agreed period, the employee participating in a Program shall be reclassified to her previous Regular Full-time classification.

## **Long-term Option**

The Long-term Option is for a period exceeding 12 months.

The reclassified employee may, every year, during the period of this option, request in writing to be reclassified **to** her previous Regular Full-time classification. Such request shall be made on the anniversary date of the employee's reclassification.

The Company shall have up to six (6) months to honour the employee's request.

#### Salary and Working Conditions

An employee who is reclassified as a result of a Voluntary Program of Reduced Hours will be paid as a Regular Part-time employee and will be subject to the working conditions normally provided to the Regular Part-time employees, with the exception of those conditions that were covered in the written confirmation to the employee. In addition, where an employee changes work location due to her participation in a Program, the provisions of Article 31 shall not apply.

Prior to being reclassified to a Regular Part-time status, an employee should take her Personal Days Off with Pay in accordance with Section 27.04. The number of days that she is entitled to shall be established on a pro rata basis for

the portion of time she has worked as a Full-time employee.

#### <u>Ceneral</u>

**Use** in this Memorandum of Agreement of the feminine or masculine gender shall **be** construed as including both female and male employees, and not as specific **sex** designations.

The parties agree that any differences, regarding the interpretation or administration of this Agreement shall be processed in accordance with Sections 16.03, 16.04 and Subsection 16.05 (b) of the grievance procedure contained in the Collective Agreement. The written statement of position provided by the CP5 manager, or equivalent, under Subsection 16.05 (b) shall constitute a final and binding settlement of the matter.

This Agreement shall remain in full force and effect during the term of the Collective Agreement.

# Signed at Montreal this 18th day of July,2005.

For the Company

Benoit Côté France Hébert	Louise Giguère Marie Louis-Seize Sean McCurrie Brenda Philp
Dominique Benoit	Nena Bibic
Dwight Brown	Line Brisson
Genevieve Paul	Olivier Carrière

For the Association

# WORKFORCE ADJUSTMENTPLAN MEMORANDUM OF AGREEMENT BETWEEN:

#### BELL CANA----

#### AND

# CANADIAN TELECOMMUNICATIONS EMPLOYEES' ASSOCIATION

This is to confirm our agreement, and reflects discussions which were held concerning the force adjustment and lay-off provisions found in the Collective Agreement, with respect to the process to **be** implemented for dealing with workforce issues during the term of the Collective Agreement.

This Workforce Adjustment Plan is a tool to be used when there is a need for a reduction of staff levels, to meet the challenges of an increasingly competitive marketplace. In order to respond to the impact of workforce adjustment, a process that involves the participation of the Association and provides for the fair and equitable treatment of surplus employees has been agreed to by the parties.

Key features of the Workforce Adjustment Plan include:

#### Involvement of the Association

The involvement of the Association in the Workforce Adjustment Plan is accomplished through the following forums: Department Joint Committees and District Joint Committees. These forums are designed to ensure that the Association is kept informed of developments in the management of the workforce within the context of this Plan and is able to review the application of the Workforce Adjustment Plan guidelines.

#### **Department and District Responsibilities**

The Workforce Adjustment Plan guidelines are to be implemented on a department and district basis, as and where appropriate, in an attempt to resolve a staff surplus problem. These guidelines have been developed jointly and include the following: controls on hiring, reclassification to Regular status, the employment of Temporary employees, the process for filling any vacant position in this bargaining unit and the utilization of voluntary measures where possible.

## Management of Surplus

If following the application of the Workforce Adjustment Plan guidelines there remains a surplus of Regular employees, the Company will offer the displacement procedure set out in Attachment A of this Agreement to ail surplus Regular employees with eight (8) or more years of net credited service (NCS).

# Separation \*

Where after the application of the above-described process, surplus employees **exist**, they will be treated as follows:

- 1) Any surplus employee with less than 15 years of NCS may choose one of the following options:
  - a) A lay-off with recall rights for a period of 52 weeks with a lay-off allowance as set out in Attachment B to this Agreement,

or

- b) A lump sum payment upon termination equivalent to the value of the Company contribution had the employee received a lay-off allowance as set out in Attachment B to this agreement.
- 2) Any surplus employee with 15 or more years of NCS who has elected not to avail herself of the displacement

procedure, may choose one of the following options:

 a) A lay-off with recall rights for a period of 52 weeks with a lay-off allowance as set out in Attachment B to this Agreement,

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- b) A lump sum payment upon termination calculated as follows: 1.5 weeks X NCS X basic weekly rate.
- 3) Any surplus employee with 15 or more years of NCS who has elected to avail herself of the displacement procedure and who has not found another position, will be able to choose one of the options outlined in 1 a) or 1 b).

Whenever an employee fails to select one of the above-mentioned options, she shall be placed on lay-off in accordance with 1 a) or 2 a).

\* Lump sum payments offered to Part-time employees shall be established on a pro-rated basis.

The Company will supply monthly to the Association, lists of employees who elect for a termination package by department and locality, indicating for each employee, the date of separation, the NCS date of the employee, and her original work location.

#### **Career Transition Services**

Career transition services will be offered to employees looking for another job inside Bell or elsewhere and will include: access to one-on-one counseling, job search support and training (as determined on a case by case basis). These services will be offered to employees, as appropriate, based upon an assessment of the individual's circumstances and the opportunities for placement.

#### General

Use in this Memorandum of Agreement of the feminine or masculine gender shall be construed as including both female and male employees, and not as specific sex designations.

It is understood that where an employee is placed into a lower-rated job as a result of the measures contemplated under this Agreement, she shall immediately be paid the basic rate of pay for that job.

With the exception of the provisions found in Attachments A and **B** of this Agreement, the parties agree that any difference regarding the interpretation or administration of this Agreement shall be dealt with by the appropriate forums established for the involvement of the Association whose decisions shall constitute a final and binding settlement of the matter.

The parties agree that any difference regarding the interpretation or administration of the provisions set out in Attachments A and B of this Agreement may be processed in accordance with the provisions of Articles 16 and 17 of the Collective Agreement.

#### **Duration**

This agreement shall come into effect on July 18, 2005 and expire at the end of this Collective Agreement.

## Signed at Montréal this 18th day of July,2005.

Benoît Côté
France Hébert

Marie Louis-Seize
Sean McCurrie
Brenda Philp

Dominique Benoît
Dwight Brown
Geneviève Paul

Nena Bibic
Line Brisson
Olivier Carrière

For the Company

For the Association

#### ATTACHMENT A

#### **DISPLACEMENT PROCEDURE**

In the case of a surplus Regular employee with eight (8) or more years of NCS, the Company will attempt to place the employee into a position in the following manner and sequence:

Provided the employee is qualified to perform the required work within such period of time as may be reasonably required, but in any event within not more than a 21 calendar day familiarization period, and provided that such assignment can be made without displacing an employee with eight (8) or more years of NCS:

 First; by displacing the most junior employee in the same department within the same locality in the following order:

Step 1	Same Salary Croup	Same District	Same Locality
Step 2	Same Salary Croup	Same Department	Same Locality
Step 3	Other Salary Croup	Same District	Same Locality
Step 4	Other Salary Group	Same Department	Same Locality

 Second; by displacing the most junior employee in the same locality, but across departments in the following order:

Step 5 Same Salary Group Other Department Same Locality
Step 6 Other Salary Group Other Department Same Locality

 Third; by displacing the most junior employee within the same department, but outside the locality in the following order:

Same Salary Group	Same District	Other Locality
Same Salary Group	Same Department	Other Locality
Other Salary Croup	Same District	Other Locality
Other Salary Group	Same Department	Other Locality
	Same Salary Group Other Salary Croup	Same Salary Group Same Department Other Salary Croup Same District

- Notes: 1. A Regular employee with less than eight (8) years of NCS, who has been displaced under Steps 1, 3, 7 or 9 of the above process may displace the most junior Regular employee on the same occupational title within the same department and locality, provided that such assignment can be made without displacing a more senior employee.
  - An employee who declines a placement into a position as provided by the above process shall be offered career transition services.

#### **ATTACHMENT B**

#### **LAY-OFF ALLOWANCE PLAN**

A Regular employee who is laid-off shall be granted lay-off allowance under the Lay-off Allowance Plan, as follows:

1. Subject to paragraphs 2 to 5 below and the Employment Insurance Act and Regulations, a Regular employee's total lay-off allowance entitlement during a period of lay-off shall be as follows:

Net Credited Service on Date of Lay-off		Allov	r-off vance ement
Less than 1 year		0	
1 year but less than	2 years	3	weeks
2 years but less than	3 years	4	weeks
3 years but less than	4 years	5	weeks
4 years but less than	5 years	6	weeks
5 years but less than	6 years	7	weeks
6 years but less than	7 years	8	week
7 years but less than	8 years	9	week
8 years but less than	9 years	10	weeks
9 years but less than	10 years	11	weeks
10 years but less than	11 years	13	weeks
11 years but less than	12 years	15	weeks
12 years but less than	13 years		weeks
13 years but less than	14 years	16	weeks
14 years but less than	15 years	17	weeks

Three (3) weeks additional pay for each full year of service as of 15 years of NCS.

- 2. Lay-off allowance payments shall be based on the employee's weekly basic rate of pay in effect on the date of lay-off and made on a biweekly basis.
- 3. a) The Lay-Off Allowance Plan becomes operative at the time the employee applies and qualifies for Employment Insurance benefits and upon receipt of proof that she receives such benefits.
  - b) Each week's benefit shall be equivalent to 90% of the employee's basic rate of pay on the date of the lay-off in the case of a Regular Full-time employee, and to 90% of the average basic rate of pay in the four pay periods preceding the date of the lay-off in the case of a Regular Part-time employee, less Employment Insurance benefits entitlement, any earnings from other employment and statutory deductions, subject to the maximum weekly earnings provided for under the Employment Insurance Act and Regulations.

- 4. Entitlement to the lay-off allowance will cease as follows:
  - a) when the lay-off allowance entitlement is used up;
  - b) when the employee reports for work subsequent to recall;
  - when the employee fails to report for work after recall;
  - d) when the employee has not been recalled to work within 52 weeks of the date of lay-off as set out in paragraph 5 of the Recall Procedures Section of this Attachment;
  - e) when the employee is disentitled or disqualified from Employment Insurance benefits;
  - when the employee obtains other employment which disentitles or disqualifies the employee from Employment Insurance benefits;
  - g) if the employee resigns.
- 5. An employee who has been recalled following a period of lay-off and is again laid-off prior to

completing 52 weeks of continuous service after the date of return to work shall be granted a lay-off allowance pursuant to paragraph 1 above based on her overall net credited service after deducting the lay-off allowance she received during her previous lay-off.

#### **Benefits Coverage**

- The Company agrees to treat the first 30 calendar days of a lay-off as a leave of absence and to maintain the eligibility of a laid-off employee during that period to:
  - a) credit for service;
  - b) participation in the health, life and accident insurance coverage under the Omniflex Benefits Program without payment of premium;
  - c) participation in the optional life and accident insurance plans, providing the employee prepays the applicable premiums prior to the commencement of a lay-off.

## Recall Procedures

1. a) Laid-off employees shall be listed on a recall list by department and locality. With the exception

of employees in Toronto and Montréal, where an employee has been laid-off in a locality and all of the Department's operations in that locality have been eliminated, or are expected to be eliminated within the one (1) year period following the date of the employee's lay-off, the employee shall, on the date of her lay-off, be permitted to place her name on the recall list for one (1) other locality within the operating territory of the Department.

When a job vacancy becomes available within b) the department and locality and a recall is warranted, eligible employees shall be recalled in inverse order of lav-off (by seniority, where two (2) or more employees have the same date of lay-off) provided they are immediately able to perform the work available. If there are no the on employees recall list who immediately able to perform the work available. the same process will be followed for the recall eligible employees provided they are qualified to perform the work available. When an employee accepts a recall to work, she shall immediately be paid the basic rate of pay for that job. If the employee accepts a recall to a work location other than her normal work location at the time of lay-off, she shall not be

eligible to travel time and expenses as provided under Article 31 of the Collective Agreement.

- It is the responsibility of a laid-off employee who
  desires to be recalled within the terms above to keep
  the Company informed of her correct address, and to
  advise the Company within ten (1 0) calendar days of
  the date of recall as to her acceptance.
- 3. The Company may assume that failure on the part of any laid-off employee to notify the Company within ten (10) calendar days of the date of the offer of recall concerning her acceptance of the offer, or to report for duty within 15 calendar days from the date of the offer or such other date as mutually agreed upon by the employee and the Company, shall constitute a rejection and the employee shall be deemed to have resigned.
- 4. The date of mailing of a registered letter to the employee's last address of Company record shall be the date of offer of recall.
- 5. a) A laid-off employee who hab not been recalled to work within 52 weeks of the date she was laid-off shall be deemed to be terminated from the employ of the Company.

In the determination of the period of lay-off in b) paragraph 5 a) above, an employee who has been recalled following a period of lay-off and is again laid-off prior to completing 52 weeks of continuous service after the date of return to be considered to shall not interrupted the continuity of the lay-off, however, the period of re-employment shall not be included as forming part of the period of layoff. It is understood that, until she has completed 52 weeks of continuous service after the date of return to work, a recalled employee is subject to direct lay-off and shall not have access to a separation package, the career transition services or the displacement procedure set out in Attachment A to this Agreement.

#### **Information Lists**

 The Company agrees to supply monthly to the Association, lists of laid-off employees by department and locality indicating for each employee the date of lay-off, the NCS date, and her original work location. The following Letters **of** Intent are provided solely for information purposes and shall not **be** construed as forming part of this Collective Agreement.

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July 18, 2005

Ms. Line Brisson
Vice-President
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

**Subject:** Employee Development and Training

Ms. Brisson.

This will confirm our understanding related to Employee Development and Training resulting from participation in projects and activities, as mentioned below, reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

Employees are increasingly participating in workplace reorganization and other similar projects. They are also participating in joint committee activities established to address service, revenue, cost and employee issues.

The Company recognizes the valuable contribution which an employee can make to these activities and the skills, training and experience which the employee may gain through her participation. In the personal planning and development process, the manager and employee should ensure that the training and skills acquired by the employee as **well** as her contribution to these activities are appropriately noted.

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Yours truly,

Dominique Benoît

Director of Industrial Relations



Ms. Line Brisson
Vice-president
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

Subject: Ergonomic Guidelines

Ms. Brisson,

This is to confirm our understanding related to the Ergonomic Guidelines issued by the Company for employees who work with **visual** display terminals reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

The Corporate Health and Safety Committee has developed an Ergonomic Awareness Program that was designed to increase knowledge and promote adherence to ergonomic principles. This program *is* now part of Bell's Accident Prevention Process (APP).

The business units will ensure that all new employees are trained within the first two months of hiring, and that this training is recorded in the employee's APP record.

The bargaining committees are supportive of the work being done by the Corporate Health and Safety Committee in this regard.

Both employees and managers continue to share a common responsibility to adhere to the existing Ergonomic Guidelines and encourage their application in the workplace.

Yours truly,

Dominique Benoît

Director of Industrial Relations



Ms. Line Brisson Vice-President Canadian Telecommunications Employees' Association Suite 360, Place du Canada Montréal (Québec) H3B 2N2

Subject: Outsourcing Initiatives

Ms. Brisson,

This is to confirm our understanding related to Outsourcing Initiatives reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

Should the Company decide to proceed with the outsourcing of work which falls within the scope of the Collective Agreement, the Company shall initiate discussions with the Association in an effort to establish a transition process aimed at limiting as much as possible the impact of the outsourcing on transferred employees and Company

operations. Should Regular employees be declared surplus by the Company as a result of an outsourcing initiative, the Workforce Adjustment Plan Memorandum of Agreement shall apply.

The Company shall not oppose any application for certification made by the Association with respect to outsourced activities, subject to applicable legislation.

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Yours truly,

Dominique Benoît

Director of Industrial Relations



Ms. Line Brisson
Vice-president
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

Subject: Planningfor Paid Days Off

Ms. Brisson.

This is to confirm our understanding related to a process for the planning and scheduling of paid time off reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

## Implementation of the Process

Where it is determined locally, through a joint agreement between the CP4 manager and the CTEA District President, a standardized process that provides for the planning and scheduling of days off throughout the year, will be implemented.

The days available to employees for planning and scheduling would be those acquired through provisions within the Collective Agreement, e.g. personal days off with pay, vacation in days, lieu days, days off with pay, and compensating time off.

# **Eligibility**

Both Full-time and Part-time employees with paid days and/or compensating time *off* accumulated prior to the applicable scheduling period.

#### **Schedulina** Guidelines

For a minimum of 10 months within each calendar year, eligible employees will be able to select days to meet their personal needs. Full-time employees will be able to select a minimum of 10 days per year. Employees will advise their managers, during the scheduling process, of which day they will be using when they select their day off e.g. personal day off with pay, individual vacation day, lieu day, etc.

Each business unit that chooses to implement this process will determine, based on business and customer needs, which months per year will be available for employees to select within. This should not preclude normal provisions for

vacation planning and scheduling over the course of the year. Business units may have different scheduling periods or restrictions on months or days available, based on force to load trends and customers' expectations.

### **Selection Process**

The selection process for days *off* should be determined locally based on current scheduling practices. The maximum openings available per day for selection will be determined by each business unit and the existing procedures for schedule administration will be used as the communication tool with the employees.

It is agreed that consultation should take place between the designated Company and CTEA representatives when appropriate, to review the distribution of available days.

Yours truly,

Dominique Benoît

Director of Industrial Relations

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Ms, Line Brisson Vice- President Canadian Telecommunications Employees' Association Suite 360, Place du Canada Montréal (Québec) H3B 2N2

Subject: Profile 360

Ms. Brisson:

This is to confirm our understanding related to the profile 360 - Resource Associate position reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

The salary benchmarking study tabled during the current round of negotiations has demonstrated a marked upward trend in wages for trainer/coach type positions such as the profile 360 - Resource Associate.

As a result, the Company will complete an assessment of said position by December 31, 2005, a time limit that may be extended only by mutual consent, in writing. This assessment will consist of a re-evaluation of the role, responsibilities and tasks performed by incumbents in the profile 360 - Resource Associate.

At the outcome of this assessment, incumbents that are, in fact, deemed to perform the profile 360 - Resource Associate role will be integrated into salary group 14 of the new wage scale according to the Wage Administration Guidelines and will see their wages adjusted retroactively to the date of signing of this Collective Agreement. Those found not to be exercising profile 360 - Resource Associate functions will be reassigned into an appropriate profile and their wages will be treated according to the Wage Administration Guidelines.

The Company and the CTEA will meet on a consultative basis to discuss the profile 360 review, the results and the recommendations that will follow.

Yours truly,

Dominique Benoît

Director of Industrial Relations

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Ms. Line Brisson Vice-president Canadian Telecommunications Employees' Association Suite 360, Place du Canada Montréal (Québec) H3B 2N2

Subject: Profile Joint Committee

Ms. Brisson,

This is to confirm our understanding related to the Profile JointCommittee reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

The Profile Joint Committee is responsible for evaluating new jobs and addressing requests for revision following any significant modification to the job functions and/or requirements. The Profile Joint Committee will also continue to participate in maintaining pay equity within the

Company, to discuss how to maintain pay equity and will address any future issues that may arise in this respect through consultation or collective bargaining.

#### Profile Review:

The parties have agreed to a streamlined profile review process utilizing a more efficient method. This new process and method will provide the opportunity to receive, evaluate and, under normal circumstances, render final decisions on reviews or evaluations within a 90-day period following the reception of a duly completed request for revision or evaluation. The 90-day period may be extended by mutual consent, in writing.

#### Pay Equity:

For the purpose of maintenance of pay equity within the Company, the method referred to above will also apply in determining the value of Clerical and Associated jobs. The parties have undertaken to complete the evaluation of Clerical and Associated jobs using this method by the end of the first quarter of 2007 and to issue a recommendation to the Joint Bell/CTEA Corporate Pay Equity Committee for their review and consideration.

Yours truly,

Dominique Benoît

Director of industrial Relations



Ms. Line Brisson Vice-president Canadian Telecommunications Employees' Association Suite 360, Place du Canada Montréal (Québec) H3B 2N2

Subject: Salary Treatment for Workplace ReorganizationTrainers/Counselors

Ms. Brisson,

This is to confirm our understanding related *to* the Salary Treatment for existing and new Workplace Reorganization Trainers/Counselors reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

The following weekly salary treatment will apply to Trainers/Counselors in accordance with the criteria outlined in Section 21.03 of the Collective Agreement.

	<u>lune 1, ZOOS</u>	<u>June 1, 2006</u>	lune 1, 2007	lune 1. 2008
Step 1	\$1,049.10	\$1,078.48	\$1,110.83	\$1,144.16
Step 2	\$1,103.86	\$1,134.76	\$1,168.81	\$1,203.87
Step 3	\$1,160.86	\$1,193.36	\$1,229.16	\$1,266.04

The parties agree that any difference concerning this letter shall be discussed on a consultative basis.

Yours truly,

Dominique Benoît

Director of Industrial Relations



Ms. Line Brisson
Vice-president
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

Subject: Training and Learning Opportunities

Ms. Brisson,

This is to confirm our understanding related to the evolution of Training and Learning Opportunities for the employees reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

The Company recognizes that a highly skilled workforce will create a sustained competitive advantage. In order to foster a work environment that promotes personal development and continuous competency development, the Company will support initiatives, processes and tools that will help

employees enhance their employability.

The Company will ensure:

- that competency profiles exist for employees;
- that each employee has the opportunity to prepare a development plan with their manager on an annual basis, as per the Company performance management process;
- the Educational Assistance Plan, as outlined on the Human Resources website, is respected;
- that each employee is able to take up to one and one-half days (11 hours and 15 minutes) of training of her choice, from the courses offered online by the Company, during the life of this Collective Agreement.

The Company not only wishes to ensure that the employees will pursue development of competencies directly required to perform their current duties, but **also** acknowledges their desire to train in fields that they deem appropriate to advance their career within the Company. The manager and employee shall ensure, that the training and competencies acquired by the employee are documented in the overall planning and development process.

Yours truly,

Dominique Benoît Director of Industrial Relations



Ms. Line Brisson
Vice-president
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

Subject: Utilization of External Human Resources

Ms. Brisson,

This is to confirm our understanding related to the Utilization of External Human Resources reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

The parties have agreed to meet periodically to exchange information and to encourage consultation between management and representatives of the Association on issues related to the utilization of external human resources

and its potential implications on the functions covered by the bargaining unit.

It is the Company's policy, whenever there is a requirement:

- for specialized skills, equipment and/or professional expertise, which is not normally performed or available within the Company or not available within the time frame required;
- to handle work which could otherwise result in an uneconomical drain on skilled employees;
- to temporarily supplement or replace work or services normally provided by existing employees;
- to resort to using external human resources to perform work or provide services required to meet its commitments and responsibilities towards its customers and the public.

The Company and the Association shall work together to balance the interests of customers, the Company and employees with respect to the utilization of external human resources

To achieve this, each quarter, or more or less frequently if the parties so agree, each CP4 manager who uses or plans to use external human resources shall meet with the District President to discuss and review such activities and the related concerns, within the CP4 manager's organization.

Discussions between the CP4 manager and the District President (or their delegates) should include, but are not limited to:

- current and forecasted volume of work and future projects;
- alternatives such as using Temporary or Part-time employees, making more efficient use of available employees, etc. prior to the utilization of external human resources;
- work which the CP4 manager expects to have performed by external human resources. Management should notify the Association as much in advance as possible of its intent to resort to external human resources;
- utilization of external human resources by the CP4 manager's organization since the last meeting;
- feedback on work which was performed by external human resources to identify possible improvements or suggest alternatives.

In addition, the CP3 and/or CP2 manager and the CTEA Representative will meet before the planned hiring of external human resources to discuss the rationale, alternatives and duration of the contract.

Finally, as previously indicated, the Bargaining Committees will review the utilization of external human resources at consultative meetings.

Yours truly,

**Dominique Benoît** 

**Director of Industrial Relations** 

Dominique Benoît



Ms. Line Brisson
Vice-President
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

Subject: Variable Pay Bonus Plan

Ms. Brisson,

This is to confirm our understanding related to the introduction of the Variable Pay Bonus Plan for Clerical and Associated Employees reached during bargaining for the renewal **of** the Clerical and Associated Employees' Collective Agreement.

For the term of the Collective Agreement, the Variable Pay Bonus Plan will apply to Client Representatives who are on queue, have sales objectives and are not subject to wage protection. The Plan aims to recognize individual contribution to objectives such as sales, quality and productivity. The Plan features a motivational incentive to meet and exceed objectives.

The Variable Pay Bonus Plan will be introduced on January<sup>1</sup>, 2006. Employees eligible to the new Plan will continue to be governed by the rules and conditions of the Achievement Incentive Plan (AIP) until December 31, 2005.

Local Variable Pay committees, which include representatives from the Association and the Company, will be established and maintained for the duration of the Collective Agreement as a forum for consultation on issues regarding the Variable Pay Bonus Plan. The committees will meet at regular intervals to ensure a continuous follow-up and, if applicable, make recommendations on evolving the plan.

The potential earning opportunity is the percentage, namely 12% of base pay, that will be paid as a bonus if target objectives are achieved. The potential earning opportunity at target will not be decreased over the term of the Collective Agreement.

In the fourth quarter of 2005, eligible employees benefiting from wage protection at that time will have an opportunity to decide on joining the Variable Pay Bonus Plan as of January 1, 2006. The period of time and the deadline for exercising this option will be determined by the Company. Employees who opt for the Variable Pay Bonus Plan will renounce their right to wage protection and AIP from the implementation date of the new Plan. Subject to the same conditions outlined in this paragraph, a second window for exercising the option to join the Variable Pay Bonus Plan will be opened in the fourth quarter of 2007, and employees who will have elected this option will start participating in the Plan as of January1, 2008.

Yours truly,

Dominique Benoît

Director of Industrial Relations

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Ms. Line Brisson
Vice-president
Canadian Telecommunications Employees' Association
Suite 360, Place du Canada
Montréal (Québec)
H3B 2N2

Subject: Workforce Diversity and Employment Equity

Ms. Brisson,

This is to confirm our understanding related to Workforce Diversity and Employment Equity reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

## <u>Vision</u>

The Company and the Association are committed to fostering diversity and fairness in the workplace so that all

employees are treated with dignity and respect, are free from harassment, and are provided the opportunity to achieve their full potential.

As a market leader, Bell is committed to achieving a diverse workforce that reflects the community from which it is drawn, and to give our Company a distinct competitive advantage by becoming:

- the Employer of Choice;
- the Company of Choice; and also
- a Leading Communications Innovator.

### **Role** of the Business Units

Both parties agree that managers play a key role in fostering diversity in the workplace, and ensuring that employees understand the Company's policies as they relate to Workforce Diversity and Employment Equity. The CP4 managers are encouraged, with the assistance of the Human Resources and Industrial Relations Consultants, to develop and support initiatives that will increase awareness and effect positive changes within their districts. Where appropriate, these initiatives shall include, but not be limited to:

- ensuring external and internal hiring practices facilitate attracting candidates from the four Designated Groups (i.e. Women, Aboriginal Peoples, Persons with Disabilities and Members of Visible Minorities);
- ensuring new employees have the opportunity to complete the Self-identification Questionnaire upon hiring, as well as upon reclassification to Regular status;
- sensitizing employees to the Company's policies through communications and in employee meetings;
- promoting the Company's Diversitywebsite;
- training on Diversity Awareness and/or Respect in the Workplace;
- supporting and broadening the network of Diversity Awareness Training Facilitators;
- supporting local events to promote diversity and multiculturalism.

The CP4 managers are encouraged to share the results of the initiatives in meetings between the Company and the CTEA. The JointCorporate Diversity and Employment Equity Committee will review on an ongoing basis the progress of the initiatives within the Business Units.

### **JointCommittee**

The parties agree to continue the Joint Corporate Diversity and Employment Equity Committee, whose purpose shall include, but not be limited to, the following:

- sponsoring and supporting activities that help achieve the vision;
- helping all employees to understand their responsibilities to treat others in a non-discriminatory and fair way;
- making recommendations to appropriate forums or departments in the Company;
- identifying and recommending methods to increase diversity, thereby working towards establishing a workforce that mirrors the community from which it is drawn;
- communicating the Committee's activities to employees.

The information made available by the Company and identified as being confidential shall remain confidential and be used only to carry out the Committee's activities, and cannot be used for any other purpose.

The membership of the Committee shall remain as currently established. Any modification shall be by mutual agreement.

Yours truly,

Dominique Benoît

**Director of Industrial Relations** 

Dominique Benoît



Ms. Line Brisson Vice-president Canadian Telecommunications Employees' Association Suite 360, Place du Canada Montréal (Québec) H3B 2N2

Subject: Workplace Reorganization

Ms. Brisson,

This is to confirm our understanding related to Workplace Reorganization reached during bargaining for the renewal of the Clerical and Associated Employees' Collective Agreement.

Workplace Reorganization is a process that expands the scope of employees' **jobs** through greater participation in the decisions that affect the individual, the corporation and the customer. The focus of the process is employee involvement, team development and organization effectiveness.

The Bargaining Committees of the Association and the Company agree to the following:

- Maintain the Joint Steering Committee to continue to monitor status and progress; provide orientation, and required support to the Trainers/Counselors; promote employee involvement and team development within all respective organizations;
- Maintain a basic infrastructure of Trainers/Counselors to support employee involvement and team development.
   Funding for Trainers/Counselors' salaries and expenses will be from the business unit budgets;
- Commit to maintain or expand the principles and concepts of employee involvement and team development throughout the company;
- Continue to make Trainer/Counselor positions available to support employee involvement and team development initiatives. Each Trainer/Counselor will be provided with continuous training, coaching and support from their respective organizations.

By agreeing to the steps outlined above, the Company and the Association demonstrate their commitment to the implementation of Workplace Reorganization for employees of the Clerical and Associated Employees' bargaining unit.

Yours truly,

**Dominique Benoît** 

**Director of Industrial Relations** 

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